

## Lockington, Elliott (SPAC/PSPC)

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**From:** Natacha.Engel@international.gc.ca  
**Sent:** March 20, 2020 9:10 AM  
**To:** Gordon2, Travis (HC/SC); Murdock, Kelly (SPAC/PSPC); Caira, Celine (IC)  
**Cc:** Chan, Marco (IC)  
**Subject:** RE: Supply & Re-Tooling

Travis, on that, just so I understand a little more the new process: how does the fast track works?

Regarding my officials, they confirmed they are working together – GAC, ISED and Health to propose a way to streamline this process. I will keep you posted.

I will also send you the offers/proposals I have from our stakeholders so that you can also be aware and may also make sure it is directed at the right place. Also, we can highlight some of those that seems particularly credible or from particularly credible stakeholders.

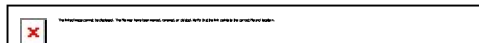
Last thing: developing a message so that our stakeholders know we are pushing forward their proposals and a way to give them feedback I think is also very important. They are outreaching with a strong desire to help and contribute and we must show them we appreciate that.

Thank you!

### Natacha Engel

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Government of Canada | Gouvernement du Canada



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**De :** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>  
**Envoyé :** 19 mars 2020 18:33  
**À :** Murdock, Kelly (SPAC/PSPC) <[kelly.murdock@canada.ca](mailto:kelly.murdock@canada.ca)>; Engel, Natacha -MINT <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>  
**Cc :** Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>  
**Objet :** RE: Supply & Re-Tooling

Tell me about it. Nice to know we're doing something well, for once 😊

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**From:** Murdock, Kelly (SPAC/PSPC) <[kelly.murdock@canada.ca](mailto:kelly.murdock@canada.ca)>  
**Sent:** 2020-03-19 6:32 PM  
**To:** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>; 'Natacha.Engel@international.gc.ca' <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>  
**Cc:** Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>  
**Subject:** RE: Supply & Re-Tooling

To Travis' question, we haven't been running into issues with HC approvals since the new regulatory flexibility was introduced into the system.

Suppliers have actually been complimentary about the process, which isn't usually the response we get from industry when talking about regulators 😊

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**From:** Gordon2, Travis (HC/SC)  
**Sent:** March 19, 2020 6:26 PM  
**To:** 'Natacha.Engel@international.gc.ca' <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>  
**Cc:** Murdock, Kelly (SPAC/PSPC) <[kelly.murdock@canada.ca](mailto:kelly.murdock@canada.ca)>; Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>  
**Subject:** RE: Supply & Re-Tooling

Hi Natacha,

Just wanted to follow up after the call.

Did you get any response from your officials? Generally speaking, if your stakeholders are talking about re-tooling, they should go to ISED. IF they have products ready to go, they should be directed to PSPC. The Health Canada approvals process for medical devices is primarily for importing gowns, masks, etc. – and I don't think it's causing any major issues for PSPC; Kelly – please confirm.

Is there some way your officials can stream stakeholders towards those two avenues, plus HC approvals if needed?

I do not have a tracker internally for approved products/applications through HC's portal, but all products we approve through this new pathway are posted online.

Thanks,  
Travis

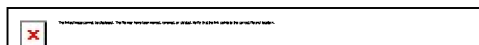
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**From:** [Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca) <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>  
**Sent:** 2020-03-19 9:47 AM  
**To:** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>  
**Cc:** Murdock, Kelly (SPAC/PSPC) <[kelly.murdock@canada.ca](mailto:kelly.murdock@canada.ca)>  
**Subject:** RE: Supply & Re-Tooling

Yes, I am actually just writing an email to our GAC task force on that matter. They feed in that tracker, but then I have no idea what is going on and have no feed-back or update at all. I would like to make sure we are streamlining our efforts and tracking our stakeholders proposals/offers and I hope we can find an efficient way to do that.

**Natacha Engel**  
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**De :** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>  
**Envoyé :** 19 mars 2020 09:43  
**À :** Engel, Natacha -MINT <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>  
**Cc :** Murdock, Kelly (SPAC/PSPC) <[kelly.murdock@canada.ca](mailto:kelly.murdock@canada.ca)>  
**Objet :** RE: Supply & Re-Tooling

Hey Natacha,

Coming back to this – sorry for delay.

It might be worth asking your folks to reach out to the ISED team to see if there is a way they can work together to streamline efforts. I believe the ADM is (Celine correct me if I am wrong) Mitch Davies at ISED.

I have asked my HC folks to do the same.

TG

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**From:** [Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca) <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>  
**Sent:** 2020-03-18 2:23 PM  
**To:** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>  
**Cc:** Murdock, Kelly (SPAC/PSPC) <[kelly.murdock@canada.ca](mailto:kelly.murdock@canada.ca)>  
**Subject:** RE: Supply & Re-Tooling

Hi Travis, Celine, Kelly,

On our end, there has been work done on that end too so I would like if we could connect that in the stream we are building. Our Trade Commissioner Service has also established a task force to gather information from across the bureau to feed into the wider government effort. One element of the work of the task force is to coordinate and track all incoming requests from Canadian companies and Canadian researchers looking to engage in efforts related to the outbreak as well as requests from governments seeking supplies from Canada. So every inquiry received by our Minister's office is fed into the ad hoc task force via our Departmental Liaison Unit. They sent me an initial list of vetted Canadian capability in supply of material and services and researches that they are feeding as I send them inquiries received by our office.

What I have been starting to do is also send it to ISED and flag it to Travis and/or Kathryn.

I think we really need to streamline this and put together our efforts at GAC, ISED and Health. We should also be able to track where the inquiries are at to keep our stakeholders informed.

**Natacha Engel**

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**De :** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>  
**Envoyé :** 17 mars 2020 18:30

À : Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>

Cc : Murdock, Kelly (SPAC/PSPC) <[kelly.murdock@canada.ca](mailto:kelly.murdock@canada.ca)>; Engel, Natacha -MINT <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>

Objet : Supply & Re-Tooling

Hi Celine, Kelly, Natacha:

Wanted to connect us all regarding supply (PPE, ventilators, etc.) and re-tooling.

I understand the baseline numbers discussion is happening at the Director/Chiefs level. I am also waiting for an update from my Director on supply levels. I am told that the GoC will act as buyer for all of Canada and then will distribute further to provinces as-needed to shore up stock levels in the coming weeks.

I want to turn to the question of managing stakeholder offers and enquiries. On the call, I suggested embedding Health Canada and potentially PHAC staff with the ISED team which is currently working on triaging offers to assist. That way, Government-wide, for those who may need to re-tool, they could be put in touch with exactly the right people who can guide them through the process (including, with health staff, which regulatory pathway applies). This will be particularly helpful in the coming days as we begin to open up pathways for expedited approvals. Celine, in order to equip me to discuss this with the relevant ADM, can you give me a short description of what your team is doing to make sure it fits? Can you also provide the contact information for the team so I can start to stream people that way?

Of course, those seeking to have the Government of Canada buy their equipment will also need to go through the tendering process with PSPC. Is there a way we could integrate these touchpoints to cut down on bounce-back or misrouting these stakeholders?

Welcome your thoughts, all.

Thanks,  
Travis

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