

## Lockington, Elliott (SPAC/PSPC)

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**From:** Bennett Little <benlittle@facetedproducts.com>  
**Sent:** May 11, 2020 3:41 PM  
**To:** Kusnick, Chelsea (SPAC/PSPC)  
**Subject:** May 11th/20 following up on the news

Chelsea, good afternoon – I trust that you had a nice weekend.

There is a limited amount of news available on the facts surrounding the latest batch of defective product. Leaving the pertinence (sic) of the MDEL aside, I can suggest the following information for your assistance, based upon my knowledge of how things work in China.

Assuming that your supplier has a credible reputation, it appears obvious that:  
X no quality inspection was done by a certified lab (such as SGS)  
X no one was present to supervise the manufacturing and packing

I assume that the shipment was one lot – that being the case, given that some of the masks were (according to the press report) adjudged as satisfactory, you are presented with two probable conclusions:

- 1) Your supplier contracted with multiple suppliers
- 2) or his supplier of choice did

Finally, if the mask in question was a NIOSH N95, then there are only 4 factories certified in China for this product, as I previously told you and it is obvious that your supplier did not contract for the full quantity, if at all, with none of those. If he had, none of the problems would have arisen (unless someone 'exchanged' product en route to the point of embarkation).

Bennett