

McKenna, Neil

From: Harris, Emily (SPAC/PSPC) <emily.harris@canada.ca>
Sent: Tuesday, April 7, 2020 8:32 AM
To: Kim, Sabrina
Cc: Cuplinskas, Katherine; Lawrence, Alex; Stickney, Matt; Bélair, Thierry (HC/SC); Nathoo, Farees; Wellstead, Alex; Roy, Cecely (SPAC/PSPC); Vaillancourt, Ann-Clara; Davidson, Cole (HC/SC); Zimmerman, Shannon; Theis, Rick; Clow, Brian
Subject: Re: Request from Bob Fife

Flagging that some of these numbers may be shifting by the time Minister Anand speaks at noon today. Always worth checking with PSPC before giving a number out.

Sent from my iPhone

> On Apr 7, 2020, at 8:25 AM, Kim, Sabrina <Sabrina.Kim@pmo-cpm.gc.ca> wrote:

>

> FYI I noticed this in Minister Anand's remarks for today. Some helpful
> stats (if you didn't have 'em already) in case Marieke calls again

> today 😊

>

>

> As an update on equipment ordered, including this order (8 million surgicals) delivered yesterday, we have sourced
> more than (230) MILLION surgical masks to support the response.

>

> Over (16) million have already been delivered.

>

> To date, we also have roughly 75 million N95 masks on order. . We expect to have approximately 900,000 in Canada's
> possession by the end of the week.

>

>

>

> Amongst other supplies, we have also ordered over 113,000 litres of hand sanitizer – most of which is expected to be
> delivered this month. We have received 20 thousand litres in the past 24 hours and are expecting another roughly 10
> thousand litres this week.

>

> Sabrina Kim

> Issues Advisor

> Office of the Prime Minister

> 613-795-7803

>

> On Apr 6, 2020, at 10:06 PM, Kim, Sabrina <Sabrina.Kim@pmo-cpm.gc.ca<mailto:Sabrina.Kim@pmo-cpm.gc.ca>>
> wrote:

>

> Story is out -

>

> Ottawa and the provinces are navigating a 'Wild West' in the medical

> supply market

>

> <https://www.theglobeandmail.com/politics/article-ottawa-and-the-provin>

> ces-are-navigating-a-wild-west-in-the-medical/

>

> The race to equip Canada's front-line workers with vital protective equipment during the COVID-19 pandemic has become intensely competitive as government officials at all levels try to secure critical supplies.

>

> "It is really a Wild West when it comes to buying medical supplies right now," Deputy Prime Minister Chrystia Freeland said Monday. "This is a global pandemic and every country in the world is doing its best in a truly fierce competition to get medical equipment."

>

> Publicly, political leaders in Canada have shown a united front as they try to source the masks, gowns, gloves and face shields. And the federal government has assured Canadians that it will have the necessary supplies. But behind the scenes, the shipments are slow to arrive as federal and provincial governments get shortchanged on orders and deliveries are delayed or disappear.

>

> Quebec and Ontario, the provinces hardest hit by COVID-19, are monitoring supply levels by the day. On Monday, Premier Doug Ford warned Ontario is facing "very low" numbers and is about one week away from running out. Premier François Legault said Quebec has extended its supply of masks to last almost two weeks but has enough gowns for only six days.

>

> Nova Scotia and Ontario say they haven't received complete orders of medical supplies made through the federal government. B.C. Health Minister Adrian Dix said Monday his province has obtained large quantities of personal protective equipment over the weekend, but only a small number of masks from Ottawa.

>

> Documents viewed by The Globe show Ontario, which has the second highest number of confirmed cases and the highest number of hospital admissions, has received a fraction of the supplies ordered through the federal government. For example, as of Monday the province hadn't received any of the roughly 20 million gowns ordered through Ottawa, and received just 129,000 N95 masks of the more than six million ordered in March.

>

> On Monday, a new shipment arrived in Ottawa, including millions of surgical masks but no N95 masks. Spokesperson Katherine Cuplinskis said the federal government has fulfilled 21 orders from provinces, but she didn't disclose the total number of orders.

>

> Mr. Ford said Ms. Freeland is "going full steam" to source medical supplies – a job that in normal circumstances is the responsibility of the provinces. But demand for the supplies is high around the globe, forcing Ottawa to step up.

>

> In his daily news conference Monday, Prime Minister Justin Trudeau said Canada's ability to procure the medical supplies has been hampered by delayed shipments and that orders that have arrived have been smaller than expected.

>

> Premier Stephen McNeil said Monday Nova Scotia has received "portions" of its order but said Ottawa should prioritize sending supplies to central Canada, the hot spot for the pandemic.

>

> Just as the novel coronavirus is expected to surge in Canada, the country's ability to source the equipment was further hampered by an order from the White House that granted its emergency management agency the power to restrict exports of some of those goods. Mr. Trudeau said his government is having "productive and positive" talks with American officials to get an exemption.

>

> Late Monday, Minnesota-based medical supply maker 3M announced it had made a deal with the Trump administration that will allow it to resume exporting N95 masks to Canada and Latin America. But it's not clear whether other companies will also be allowed to continue exports.

>

> Procurement efforts have also hit roadblocks further afield. Quebec sent a plane to China to pick up masks – only to wait on the tarmac, according to a senior source. A convoy of trucks that was supposed to deliver the masks did not

arrive. It later became clear the masks never left the factory. It's unclear why. The Globe and Mail is not identifying the person because they are not authorized to speak publicly.

>

> Countries around the world – and Canada's provinces and hospitals – have plunged into a frenzy of buying in China, seeking as many supplies as they can.

>

> People involved in attempting to secure masks and other protective equipment described it as a lawless market, filled with fakes, charlatans and price gougers.

>

> What was once a world of low-friction trade has quickly become "a world of the Lord of the Flies," said Elliot Tepper, a political scientist at Carleton University. He said the pandemic could force a shift away from globalization to domestic self-reliance for vital goods.

>

> For now, though, countries are seeking to grab what advantage they can from international trade.

>

> The government of Canada, for example, has struck an agreement with Chinese car maker BYD for the production of tens of millions of masks – 30 per cent of them equivalent to the N95 masks that are most crucial to health-care workers – and millions of litres of hand sanitizer fluid, the source said. BYD has converted some of its automaking capacity to making medical equipment.

>

> It's not clear when those supplies will arrive.

>

> Ottawa has attempted to leverage some of the connections maintained by Ambassador Dominic Barton. He previously led the global operations of consultancy McKinsey & Co., which worked for large state-owned enterprises and private firms across China.

>

> But individual provinces have been working without key staff in China. Representatives from Alberta, Ontario and Quebec were deemed "non-essential" by the federal government and pulled out of the country when the virus began to spread more broadly. Some Chinese staff remain at work. But Quebec's offices in Beijing, Shanghai, Qingdao and Shenzhen are all closed.

>

> The government of British Columbia decided late last year to shutter its offices in China. Its locations in Beijing, Shanghai, Guangzhou and Hong Kong all formally closed on March 31.

>

> Sabrina Kim

> Issues Advisor

> Office of the Prime Minister

> 613-795-7803

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> On Apr 6, 2020, at 8:45 PM, Cuplinskas, Katherine <Katherine.Cuplinskas@dpmo-cvpm.gc.ca><mailto:Katherine.Cuplinskas@dpmo-cvpm.gc.ca>> wrote:

>

> Our office just spoke with Marieke. She is using the comment that we provided her yesterday. As a reminder, I have included it below. We are considering this call closed. We can pick up the pieces once the story is published tomorrow though.

>

> ***

> On March 9, the Prime Minister and Deputy Prime Minister wrote to all Premiers announcing our intention to lead a bulk procurement effort on healthcare supplies responding to the COVID-19 outbreak.

>

> We have been working closely and collaboratively with all the provinces and territories to get the personal protective equipment that frontline health care workers need.

>
> We are aggressively exploring all opportunities to secure available supply. We have placed orders in partnership with provinces and territories totaling hundreds of millions of medical supplies, including N95 masks, surgical masks, face shields, gloves, gowns, and ventilators. We have already received 11 million masks this week, with further shipments of various equipment scheduled to arrive this week and in the coming weeks.

>
> When shipments arrive, the Public Health Agency of Canada conducts quality control and tests materials to ensure they meet specifications needed to protect frontline healthcare workers. Supplies are then deployed based on requests for assistance. A small portion of these deliveries are being allocated to maintain and replenish the national stockpile, preserving capacity to respond to surges. To date, more than 21 requests from provinces and territories have been completed.

>
> We recently announced an investment of \$2 billion to purchase ventilators and personal protective equipment, as well as support diagnostic testing. We have further engaged a network of 3,000 companies across Canada to help mobilize industry and develop home grown sources of the critical equipment needed to fight COVID-19.

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>
> From: Lawrence, Alex
> <Alex.Lawrence@dpmo-cvpm.gc.ca<mailto:Alex.Lawrence@dpmo-cvpm.gc.ca>>
> Sent: Monday, April 6, 2020 7:35 PM
> To: Stickney, Matt
> <Matt.Stickney@pmo-cpm.gc.ca<mailto:Matt.Stickney@pmo-cpm.gc.ca>>
> Cc: Cuplinskas, Katherine
> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo-cvpm.gc.ca>>; Kim, Sabrina
> <Sabrina.Kim@pmo-cpm.gc.ca<mailto:Sabrina.Kim@pmo-cpm.gc.ca>>; Bélair, Thierry (HC/SC)
> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>; Nathoo, Farees
> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>; Wellstead, Alex
> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>; Roy, Cecely (SPAC/PSPC)
> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>; Vaillancourt, Ann-Clara
> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pmo-cpm.gc.ca>>; Harris, Emily (SPAC/PSPC)
> <emily.harris@canada.ca<mailto:emily.harris@canada.ca>>; Davidson, Cole (HC/SC)
> <cole.davidson@canada.ca<mailto:cole.davidson@canada.ca>>; Zimmerman, Shannon
> <Shannon.Zimmerman@dpmo-cvpm.gc.ca<mailto:Shannon.Zimmerman@dpmo-cvpm.gc.ca>>; Theis, Rick
> <Rick.Theis@pmo-cpm.gc.ca<mailto:Rick.Theis@pmo-cpm.gc.ca>>
> Subject: Re: Request from Bob Fife

>
> We can. (But we don't have access to the numbers that are with PHAC. We have asked PCO for assistance).

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> Alex Lawrence
> Directeur des communications | Director of Communications Cabinet de
> la vice-première ministre | Office of the Deputy Prime Minister
> Alex.Lawrence@dpmo-cvpm.gc.ca<mailto:Alex.Lawrence@dpmo-cvpm.gc.ca>
>
> On Apr 6, 2020, at 7:19 PM, Stickney, Matt <Matt.Stickney@pmo-cpm.gc.ca<mailto:Matt.Stickney@pmo-cpm.gc.ca>>
wrote:
> Who has the pen on this?
>
> From: Cuplinskas, Katherine
> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo
> -cvpm.gc.ca>>
> Sent: Monday, April 6, 2020 6:43 PM
> To: Kim, Sabrina
> <Sabrina.Kim@pmo-cpm.gc.ca<mailto:Sabrina.Kim@pmo-cpm.gc.ca>>; Bélair,
> Thierry (HC/SC)
> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>; Nathoo,
> Farees
> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>;
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> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>;
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> gc.ca>>; Stickney, Matt
> <Matt.Stickney@pmo-cpm.gc.ca<mailto:Matt.Stickney@pmo-cpm.gc.ca>>;
> Theis, Rick
> <Rick.Theis@pmo-cpm.gc.ca<mailto:Rick.Theis@pmo-cpm.gc.ca>>
> Subject: RE: Request from Bob Fife
>
> Marieke is still writing. She would need the info by 8pm at the latest
>
> From: Kim, Sabrina
> <Sabrina.Kim@pmo-cpm.gc.ca<mailto:Sabrina.Kim@pmo-cpm.gc.ca>>
> Sent: Monday, April 6, 2020 6:32 PM
> To: Bélair, Thierry (HC/SC)
> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>; Nathoo,
> Farees
> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>;
> Cuplinskas, Katherine

> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo-cvpm.gc.ca>>; Wellstead, Alex
> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>;
> Roy, Cecely (SPAC/PSPC)
> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>
> Cc: Vaillancourt, Ann-Clara
> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pmo-cpm.gc.ca>>; Lawrence, Alex
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> <Matt.Stickney@pmo-cpm.gc.ca<mailto:Matt.Stickney@pmo-cpm.gc.ca>>;
> Theis, Rick
> <Rick.Theis@pmo-cpm.gc.ca<mailto:Rick.Theis@pmo-cpm.gc.ca>>
> Subject: RE: Request from Bob Fife
>
> Hi there – adding Matt with whom I just spoke with.
>
> Does anyone know what their deadline is? I am not sure how much added value there is to sharing the details; she already has the details and the DPM answered the question today.
>
> If you guys haven't already raised this on background – could maybe also say something like:
>
>
> - We have been transparent with P/Ts this whole time – we're telling them what we've ordered, when we hope for the orders to arrive arrive etc. (which is why you have this document!)
>
> - We're also helping P/Ts bring over orders they have made independently of us (i.e. NS, QC) and will keep on working on that too
> And when pressed on "why do you keep on saying you've received millions of things already? What are you doing with them?"
>
>
> - We have been transparent about the orders that we have received to date
>
> - We have also received donations which we have & will continue to share – but as you know, these products first need to get a rapid assessment from PHAC to make sure they are the right quality for our healthcare workers
>
> And when pressed on "why do you keep on saying you've made millions of orders?"
>
> - We're not just talking about procurement for this month, we're talking about procurement that not only meets short-term needs but also medium-term and long-term needs
>
> From: Bélair, Thierry (HC/SC)
> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>
> Sent: Monday, April 6, 2020 5:43 PM
> To: Nathoo, Farees

> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>;
> Cuplinskas, Katherine
> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo
> -cvpm.gc.ca>>; Wellstead, Alex
> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>;
> Roy, Cecely (SPAC/PSPC)
> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>
> Cc: Vaillancourt, Ann-Clara
> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pm
> o-cpm.gc.ca>>; Lawrence, Alex
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> gc.ca>>; Kim, Sabrina
> <Sabrina.Kim@pmo-cpm.gc.ca<mailto:Sabrina.Kim@pmo-cpm.gc.ca>>
> Subject: RE: Request from Bob Fife
>
> It makes sense that we are only sending part of the big orders and are continuing to work to send more.
>
> If we want to avoid going into the numbers, I recommend sticking to the wild west line the DPM used this morning to
point to the fact that we are working around the clock on this.
>
> Thierry
>
> From: Nathoo, Farees
> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>
> Sent: 2020-04-06 5:42 PM
> To: Cuplinskas, Katherine
> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo
> -cvpm.gc.ca>>; Wellstead, Alex
> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>;
> Roy, Cecely (SPAC/PSPC)
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> <Shannon.Zimmerman@dpmo-cvpm.gc.ca<mailto:Shannon.Zimmerman@dpmo-cvpm.
> gc.ca>>; Kim, Sabrina
> <Sabrina.Kim@pmo-cpm.gc.ca<mailto:Sabrina.Kim@pmo-cpm.gc.ca>>
> Subject: RE: Request from Bob Fife

>
> Adding Sabrina.
>
> From: Cuplinskas, Katherine
> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo
> -cvpm.gc.ca>>
> Sent: Monday, April 6, 2020 3:52 PM
> To: Wellstead, Alex
> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>;
> Roy, Cecely (SPAC/PSPC)
> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>
> Cc: Vaillancourt, Ann-Clara
> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pm
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> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>; Lawrence,
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> Shannon
> <Shannon.Zimmerman@dpmo-cvpm.gc.ca<mailto:Shannon.Zimmerman@dpmo-cvpm.
> gc.ca>>; Nathoo, Farees
> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>
> Subject: RE: Request from Bob Fife
>

> For everyone's awareness, Marieke reached back out asking if we could respond to this: "Documents we have obtained show Ontario has only received 129,000 N95 masks (out of 6.85 million ordered), 0 gowns (out of about 20 million ordered). And in BC we are told that the province has received shipments of a couple thousand masks from Ottawa when it needs shipments in the hundreds of thousands."

>
> I asked PCO to get answers on this and the question about how many total orders. FYI Health and PSPC, they have told me that they will be reaching out to your departments. Will let you know when they come back to us.
>

> From: Cuplinskas, Katherine
> Sent: Monday, April 6, 2020 1:56 PM
> To: Wellstead, Alex
> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>;
> 'Roy, Cecely (SPAC/PSPC)'
> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>
> Cc: Vaillancourt, Ann-Clara
> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pm
> o-cpm.gc.ca>>; 'Bélair, Thierry (HC/SC)'
> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>; Lawrence,
> Alex
> <Alex.Lawrence@dpmo-cvpm.gc.ca<mailto:Alex.Lawrence@dpmo-cvpm.gc.ca>>;
> 'Harris, Emily (SPAC/PSPC)'
> <emily.harris@canada.ca<mailto:emily.harris@canada.ca>>; 'Davidson,
> Cole (HC/SC)'
> <cole.davidson@canada.ca<mailto:cole.davidson@canada.ca>>; Zimmerman,
> Shannon

> <Shannon.Zimmerman@dpmo-cvpm.gc.ca<mailto:Shannon.Zimmerman@dpmo-cvpm.

> gc.ca>>; Nathoo, Farees

> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>

> Subject: RE: Request from Bob Fife

>

> Bringing this back to the top of everyone's inbox. Thierry, Cole, you can ignore my previous question about the breakdown of the 21. I misread Marieke's email.

>

> Do we have an answer though to the question of: how many total orders we have received? For context of the 21 PT requests completed.

>

> The DPM answered 1 question on PPE that wasn't specifically related to the US during the noon presser. Here is the transcript (not for distribution) if it helps:

> Question: The prime minister mentioned shipments from other countries have been delay, and there's been stuff missing from shipments that have arrived. Do you have any more details on which countries had shipped things that were delayed and exactly how much stuff has been missing from the shipments that have arrived in the recent days.

>

> Chrystia Freeland: As Patty pointed out at one of these press conferences last week, it is really a wild west when it comes to buying medical supplies right now. This is a global pandemic. And every country in the world is doing its best in a truly fierce competition to get medical equipment. Canada, working very closely with all of our provinces, is working really, really hard in the international marketplace to get all the supplies we need. It's hard. But that's why we have to work even harder. And it is also why I am so grateful to all of the Canadian manufacturers right across the country who are stepping up to figure out ways that we can make the medical equipment the testing equipment that we need here in Canada. So it's a two-pronged approach. We are working hard. But it is absolutely very, very tough right now.

>

> From: Cuplinskas, Katherine

> Sent: Monday, April 6, 2020 9:22 AM

> To: Wellstead, Alex

> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>;

> Roy, Cecely (SPAC/PSPC)

> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>

> Cc: Vaillancourt, Ann-Clara

> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pm

> o-cpm.gc.ca>>; Bélair, Thierry (HC/SC)

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> Alex

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> Shannon

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> gc.ca>>; Nathoo, Farees

> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>

> Subject: RE: Request from Bob Fife

>

> Marieke and Bob have come back asking to get some context around the sentence: "To date, more than 21 requests from provinces and territories have been completed." Specifically, they have asked for a breakdown and how many total orders we have received.

>

> Thierry, Cole, could we get a breakdown of the 21?

>
> Thanks!
>
> From: Wellstead, Alex
> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>
> Sent: Sunday, April 5, 2020 8:09 PM
> To: Cuplinskas, Katherine
> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo
> -cvpm.gc.ca>>; Roy, Cecely (SPAC/PSPC)
> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>
> Cc: Vaillancourt, Ann-Clara
> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pm
> o-cpm.gc.ca>>; Bélair, Thierry (HC/SC)
> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>; Lawrence,
> Alex
> <Alex.Lawrence@dpmo-cvpm.gc.ca<mailto:Alex.Lawrence@dpmo-cvpm.gc.ca>>;
> Harris, Emily (SPAC/PSPC)
> <emily.harris@canada.ca<mailto:emily.harris@canada.ca>>; Davidson,
> Cole (HC/SC)
> <cole.davidson@canada.ca<mailto:cole.davidson@canada.ca>>; Zimmerman,
> Shannon
> <Shannon.Zimmerman@dpmo-cvpm.gc.ca<mailto:Shannon.Zimmerman@dpmo-cvpm.
> gc.ca>>; Nathoo, Farees
> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>
> Subject: RE: Request from Bob Fife
>
> Thanks Kat. Let me get it signed off on our side and I'll leave it in your hands to get over to Bob.
>
> I'll make it quick! (hopefully)
>
> From: Cuplinskas, Katherine
> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo
> -cvpm.gc.ca>>
> Sent: Sunday, April 5, 2020 8:08 PM
> To: Roy, Cecely (SPAC/PSPC)
> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>; Wellstead, Alex
> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>
> Cc: Vaillancourt, Ann-Clara
> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pm
> o-cpm.gc.ca>>; Bélair, Thierry (HC/SC)
> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>; Lawrence,
> Alex
> <Alex.Lawrence@dpmo-cvpm.gc.ca<mailto:Alex.Lawrence@dpmo-cvpm.gc.ca>>;
> Harris, Emily (SPAC/PSPC)
> <emily.harris@canada.ca<mailto:emily.harris@canada.ca>>; Davidson,
> Cole (HC/SC)
> <cole.davidson@canada.ca<mailto:cole.davidson@canada.ca>>; Zimmerman,
> Shannon
> <Shannon.Zimmerman@dpmo-cvpm.gc.ca<mailto:Shannon.Zimmerman@dpmo-cvpm.
> gc.ca>>; Nathoo, Farees
> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>
> Subject: RE: Request from Bob Fife

>
> Hi everyone,
>
> Here is what we have landed on:
>
> On March 9, the Prime Minister and Deputy Prime Minister wrote to all Premiers announcing our intention to lead a bulk procurement effort on healthcare supplies responding to the COVID-19 outbreak.
>
> We have been working closely and collaboratively with all the provinces and territories to get the personal protective equipment that frontline health care workers need.
>
> We are aggressively exploring all opportunities to secure available supply. We have placed orders in partnership with provinces and territories totaling hundreds of millions of medical supplies, including N95 masks, surgical masks, face shields, gloves, gowns, and ventilators. We have already received 11 million masks this week, with further shipments of various equipment scheduled to arrive this week and in the coming weeks.
>
> When shipments arrive, the Public Health Agency of Canada conducts quality control and tests materials to ensure they meet specifications needed to protect frontline healthcare workers. Supplies are then deployed based on requests for assistance. Conservative portions of these deliveries are being allocated to maintain and replenish the national stockpile, preserving capacity to respond to surges. To date, more than 21 requests from provinces and territories have been completed.
>
> We recently announced an investment of \$2 billion to purchase ventilators and personal protective equipment, as well as support diagnostic testing. We have further engaged a network of 3,000 companies across Canada to help mobilize industry and develop home grown sources of the critical equipment needed to fight COVID-19.
>
>
>
> Kat Cuplinskas
> Press Secretary | Attachée de presse
> Office of the Deputy Prime Minister | Cabinet de la Vice-première
> ministre
> katherine.cuplinskas@dpmo-cvpm.gc.ca<mailto:katherine.cuplinskas@dpmo-cvpm.gc.ca>
>
>
> From: Roy, Cecely (SPAC/PSPC)
> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>
> Sent: Sunday, April 5, 2020 5:58 PM
> To: Wellstead, Alex
> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>
> Cc: Vaillancourt, Ann-Clara
> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pmo-cpm.gc.ca>>; Bélair, Thierry (HC/SC)
> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>; Lawrence,
> Alex
> <Alex.Lawrence@dpmo-cvpm.gc.ca<mailto:Alex.Lawrence@dpmo-cvpm.gc.ca>>;
> Harris, Emily (SPAC/PSPC)
> <emily.harris@canada.ca<mailto:emily.harris@canada.ca>>; Davidson,
> Cole (HC/SC)
> <cole.davidson@canada.ca<mailto:cole.davidson@canada.ca>>; Cuplinskas,
> Katherine

> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo-cvpm.gc.ca>>; Zimmerman, Shannon
> <Shannon.Zimmerman@dpmo-cvpm.gc.ca<mailto:Shannon.Zimmerman@dpmo-cvpm.gc.ca>>; Nathoo, Farees
> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>
> Subject: Re: Request from Bob Fife
>
> To clarify - this is not primarily a procurement response. PHAC provides the orders to PSPC based on input from PTs and their own assessment, receives the goods, assesses them to see if they are up to their standards and distributes them to PTs. Therefore, we are not able to confirm numbers.
>
> Thanks,
> Cecely
>
> On Apr 5, 2020, at 5:51 PM, Wellstead, Alex <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>> wrote:
>
> We need something confirmed in the next 10 mins, please. As this is primarily a procurement side of things, if PSPC can go on the record with Fife's response.
>
> Alex Wellstead
> Press secretary | Attaché de presse
> Office of the Prime Minister | Cabinet du premier ministre
>
> From: Vaillancourt, Ann-Clara
> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pmo-cpm.gc.ca>>
> Sent: Sunday, April 5, 2020 5:23 PM
> To: Roy, Cecely (SPAC/PSPC)
> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>
> Cc: Bélair, Thierry (HC/SC)
> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>; Lawrence,
> Alex
> <Alex.Lawrence@dpmo-cvpm.gc.ca<mailto:Alex.Lawrence@dpmo-cvpm.gc.ca>>;
> Harris, Emily (SPAC/PSPC)
> <emily.harris@canada.ca<mailto:emily.harris@canada.ca>>; Davidson,
> Cole (HC/SC)
> <cole.davidson@canada.ca<mailto:cole.davidson@canada.ca>>; Cuplinskas,
> Katherine
> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo-cvpm.gc.ca>>; Wellstead, Alex
> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>;
> Zimmerman, Shannon
> <Shannon.Zimmerman@dpmo-cvpm.gc.ca<mailto:Shannon.Zimmerman@dpmo-cvpm.gc.ca>>; Nathoo, Farees
> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>
> Subject: Re: Request from Bob Fife
>
> Getting close to deadline. HEALTH can you add your stuff ASAP please ?
> Sent from my iPhone
>
> On Apr 5, 2020, at 5:16 PM, Roy, Cecely (SPAC/PSPC) <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>> wrote:

- > For further input from Health, please see our response below. See also in red for HC to confirm as lead.
- >
- > Note that it was flagged by our chief that the G&M may have already seen some of the charts that are shared with PTs which provide a detailed breakdown. With this in mind, we've included some additional background points.
- >
- > Thanks,
- > Cecely
- >
- > //
- >
- > Proposed response from PSPC (Q1):
- >
- > Over the past weeks and months we have adapted our procurement strategy to bulk buy the personal protective equipment that Canada needs by aggressively exploring all opportunities to secure available supply, including in both large and small quantities - recognizing the fragility of the global supply chain.
- >
- > We have placed orders for over 230 million surgical masks. We are expecting a shipment of 8 million surgical masks to arrive in Canada tomorrow from manufacturers in China, in addition to the 11 million masks that Minister Hajdu mentioned were delivered over the course of the last week** (for HC confirmation).
- >
- > This shipment is also expected to carry additional equipment ordered directly by the Provinces of Quebec and Nova Scotia. We are working closely with all provinces and territories to offer space on our cargo flights to help them bring their own orders back to Canada.
- >
- > Background:
- >
- > • The first bulk order with provinces and territories was on March 11.
- > • Note, that this included the participation of 6 of 13 PTs.
- > • If HC is able to provide examples of goods like hand sanitizer etc. already delivered to PTs.
- >
- >
- > On Apr 5, 2020, at 4:24 PM, Bélair, Thierry (HC/SC) <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>> wrote:
- > We haven't responded yet - we are holding until we come up with language for the Bob Fife request to make sure everyone is on the same page. Questions from Chase/Suggested answers reviewed by PCO below :
- >
- > Q1. Who is in charge of NESS?
- > Q2. Where are NESS storage facilities located? Precisely?
- > The Public Health Agency of Canada (PHAC) maintains the National Emergency Strategic Stockpile (NESS). NESS facilities consist of a central depot in the National Capital Region and warehouses strategically located across Canada. For security reasons, we don't disclose specific locations.
- >
- > Q3. How well stocked is the NESS with PPE and respirators? How many did you have on hand? How old is the stock?
- > The NESS contains supplies of personal protective equipment (PPE) such as N95 masks and ventilators. For security reasons, PHAC does not disclose specifics related to NESS holdings. NESS stock is maintained as per product instructions and federal regulations.
- >
- > Q4. Has inventory been added to NESS since the outbreak of COVID19?
- > On March 9, the Prime Minister and Deputy Prime Minister wrote to all Premiers announcing our intention to lead a bulk procurement effort on healthcare supplies responding to the COVID-19 outbreak.

> PHAC has been working with Public Services and Procurement Canada to advance bulk procurement orders of PPE to respond to the needs of provinces and territories, which are also actively working to ensure they have the necessary equipment to deliver front line health care.

> Procurement orders are arriving, and jurisdictions are working together to ensure an effective health system response to COVID-19 while maintaining and replenishing NESS inventory for surge support.

> We continue to do our best to update the public on rapidly changing numbers with respect to PPE; however, our priority is getting this protective equipment and delivering to provinces so that front line health care workers who need it most have access.

>

> Q5. What supplies have been released to the provinces by NESS to date during the coronavirus outbreak? (Other than the mini clinic sent to PEI early in the crisis).

> To address immediate short-term needs, PHAC deploys supplies from the NESS based on requests for assistance. To date, more than 21 requests from provinces and territories have been completed, and deployed items have included N95 masks, surgical masks, face shields, gloves, gowns, and ventilators.

>

> Q6. Does NESS have the necessary surge capacity to meet anticipated needs before additional manufacturing and other suppliers can kick in?

> Procurement orders are arriving and, in addition to deploying supplies to provinces and territories, responsible portions of these deliveries are being allocated to maintain and replenish NESS inventory for surge support.

>

> Q7. Is NESS fully integrated with other repositories of medical equipment in Canada?

> The NESS mandate is to provide surge support to provinces and territories, as well as to federal populations such as Correctional Service Canada. However, in support of COVID-19 response, PHAC is also accepting and deploying donations of medical supplies from other government departments, companies and countries.

> In addition, under Canada's Plan to Mobilize Industry to fight COVID-19, the Government of Canada has stood up the Strategic Innovation Fund that will allow for rapid support to Canadian companies that are working on large-scale and later-stage promising research and development projects aimed at providing medical countermeasures to COVID-19, including vaccines and critical medical supplies.

>

> Thierry

>

> -----Original Message-----

> From: Lawrence, Alex

> <Alex.Lawrence@dpmo-cvpm.gc.ca<mailto:Alex.Lawrence@dpmo-cvpm.gc.ca>>

> Sent: 2020-04-05 4:11 PM

> To: Vaillancourt, Ann-Clara

> <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-Clara.Vaillancourt@pmo-cpm.gc.ca>>

> Cc: Harris, Emily (SPAC/PSPC)

> <emily.harris@canada.ca<mailto:emily.harris@canada.ca>>; Davidson, Cole (HC/SC)

> <cole.davidson@canada.ca<mailto:cole.davidson@canada.ca>>; Bélair, Thierry (HC/SC)

> <thierry.belair@canada.ca<mailto:thierry.belair@canada.ca>>; Roy, Cecely (SPAC/PSPC)

> <cecely.roy@canada.ca<mailto:cecely.roy@canada.ca>>; Cuplinskas, Katherine

> <Katherine.Cuplinskas@dpmo-cvpm.gc.ca<mailto:Katherine.Cuplinskas@dpmo-cvpm.gc.ca>>; Wellstead, Alex

> <Alex.Wellstead@pmo-cpm.gc.ca<mailto:Alex.Wellstead@pmo-cpm.gc.ca>>; Zimmerman, Shannon

> <Shannon.Zimmerman@dpmo-cvpm.gc.ca<mailto:Shannon.Zimmerman@dpmo-cvpm.gc.ca>>

> gc.ca>>; Nathoo, Farees
> <Farees.Nathoo@dpmo-cvpm.gc.ca<mailto:Farees.Nathoo@dpmo-cvpm.gc.ca>>
> Subject: Re: Request from Bob Fife
>
> I understand PHAC or Health may have already answered a series of detailed questions from the Globe today?
>
>
>
>
> Alex Lawrence
> Directeur des communications | Director of Communications Cabinet de
> la vice-première ministre | Office of the Deputy Prime Minister
> Alex.Lawrence@dpmo-cvpm.gc.ca<mailto:Alex.Lawrence@dpmo-cvpm.gc.ca><ma
> ilto:Alex.Lawrence@dpmo-cvpm.gc.ca>
>
> On Apr 5, 2020, at 3:20 PM, Vaillancourt, Ann-Clara <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-
> Clara.Vaillancourt@pmo-cpm.gc.ca><mailto:Ann-Clara.Vaillancourt@pmo-cpm.gc.ca>> wrote:
>
> Adding DPMO since I Believe Christiane Fox has been handling this with the provinces as well!
>
> Sent from my iPhone
>
> On Apr 5, 2020, at 2:48 PM, Vaillancourt, Ann-Clara <Ann-Clara.Vaillancourt@pmo-cpm.gc.ca<mailto:Ann-
> Clara.Vaillancourt@pmo-cpm.gc.ca><mailto:Ann-Clara.Vaillancourt@pmo-cpm.gc.ca>> wrote:
>
> Hi guys,
>
> Cameron just received this request. Can you work together and draft a response before deadline please ?
>
> Thanks,
>
> Hi Cameron
> We are hearing that provinces are getting a small fraction of the supplies they are asking for from Ottawa through
> federal/provincial/territorial bulk orders.
> Can please tell us how many shipments Ottawa has actually received for personal protective equipment since the
> beginning of March; what supplies were in there; and how many of those supplies went to each province?
> Can you please get back by 6pm<x-apple-data-detectors://8> Bob
>
> Sent from my iPhone