

## Holland, Alyx

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**From:** Hussaini, Sarah (IC) <sarah.hussaini@canada.ca>  
**Sent:** Monday, March 23, 2020 5:08 PM  
**To:** Kim, Sabrina; Dunn, Ryan (Ext.)  
**Cc:** Lawrence, Alex; Sachdeva, Parvinder (IC); Clow, Brian; Stickney, Matt; Holland, Alyx; Zimmerman, Shannon; Church, Leslie (SPAC/PSPC); Holland, Alyx; Garneau, Vincent; Wagner, Elise; Caira, Celine (IC)  
**Subject:** RE: 3M inventory in U.S. earmarked for Canada

Thanks Sabrina. We had not heard renewed discussion of inventory lockdown with U.S. DPMO is this on your radar?

Leslie, Celine in our shop had reached out to your office for the PSPC view on working with 3M to add extra manufacturing capacity in Canada for n95 masks. Minister Bains spoke to the Canadian CEO late last week. She is looking for a written signal from our government for her to take to her Global CEO to get things moving. Let me know who in your shop we should work with.

Thanks,  
Sarah

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**From:** Kim, Sabrina <Sabrina.Kim@pmo-cpm.gc.ca>  
**Sent:** March 23, 2020 4:01 PM  
**To:** Dunn, Ryan (IC) <ryan.dunn@canada.ca>  
**Cc:** Lawrence, Alex <Alex.Lawrence@dpmo-cvpm.gc.ca>; Sachdeva, Parvinder (IC) <parvinder.sachdeva@canada.ca>; Hussaini, Sarah (IC) <sarah.hussaini@canada.ca>; Clow, Brian <Brian.Clow@pmo-cpm.gc.ca>; Stickney, Matt <Matt.Stickney@pmo-cpm.gc.ca>; Holland, Alyx <alyx.holland@pmo-cpm.gc.ca>; Zimmerman, Shannon <Shannon.Zimmerman@dpmo-cvpm.gc.ca>; Church, Leslie (SPAC/PSPC) <leslie.church@canada.ca>; Holland, Alyx <alyx.holland@pmo-cpm.gc.ca>; Garneau, Vincent <Vincent.Garneau@dpmo-cvpm.gc.ca>; Wagner, Elise <Elise.Wagner@pmo-cpm.gc.ca>; Caira, Celine (IC) <celine.caira@canada.ca>  
**Subject:** 3M inventory in U.S. earmarked for Canada

Hi – Kevin has heard from 3M that the US gov is now talking about locking down inventory and not allowing for shipments to go to other countries.

I assume your offices may have already heard this but if you haven't and/or wanted more info – Kevin is offering to set up a briefing with 3M and whomever & also suggests a government to government call may save some of the inventory earmarked for Canada.

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**From:** Dunn, Ryan (IC) <ryan.dunn@canada.ca>  
**Sent:** Friday, March 20, 2020 10:30 AM  
**To:** Kim, Sabrina <Sabrina.Kim@pmo-cpm.gc.ca>  
**Cc:** Lawrence, Alex <Alex.Lawrence@dpmo-cvpm.gc.ca>; Sachdeva, Parvinder (IC) <parvinder.sachdeva@canada.ca>; Hussaini, Sarah (IC) <sarah.hussaini@canada.ca>; Clow, Brian <Brian.Clow@pmo-cpm.gc.ca>; Stickney, Matt <Matt.Stickney@pmo-cpm.gc.ca>; Holland, Alyx <alyx.holland@pmo-cpm.gc.ca>; Zimmerman, Shannon <Shannon.Zimmerman@dpmo-cvpm.gc.ca>; Church, Leslie (SPAC/PSPC) <leslie.church@canada.ca>  
**Subject:** Re: Can-U.S. mask / respirator issue w 3M Canada

Hi all,

We have other options for the N95 mask. We are announcing a letter of intent with Medicom today. They are also producers of N95 masks.

We will engage with 3M but the department is moving forward with the most feasible options for capacity.

Ryan

Sent from my iPhone

On Mar 20, 2020, at 10:14 AM, Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)> wrote:

Hi all – not sure if this got to you yet but Thailand has just banned the export of N95 masks, which we are told affects a supply 3M had intended for Canada.

Kevin is wondering if a quick call with Minister Bains or any other Minister could be set up imminently to help the 3M Canada CEO convince her global HQ to produce this equipment in Canadian facilities. Adding Leslie here in case Min Anand might be available?

Thanks!

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**From:** Lawrence, Alex <[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)>

**Sent:** Tuesday, March 17, 2020 11:31 PM

**To:** Dunn, Ryan (Ext.) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>; Sachdeva, Parvinder (IC) <[parvinder.sachdeva@canada.ca](mailto:parvinder.sachdeva@canada.ca)>; Hussaini, Sarah (IC) <[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)>

**Cc:** Clow, Brian <[Brian.Clow@pmo-cpm.gc.ca](mailto:Brian.Clow@pmo-cpm.gc.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Holland, Alyx <[alyx.holland@pmo-cpm.gc.ca](mailto:alyx.holland@pmo-cpm.gc.ca)>; Zimmerman, Shannon <[Shannon.Zimmerman@dpmo-cvpm.gc.ca](mailto:Shannon.Zimmerman@dpmo-cvpm.gc.ca)>

**Subject:** RE: Can-U.S. mask / respirator issue w 3M Canada

Adding Shannon.

Alex Lawrence

Directeur des communications | Director of Communications

Cabinet de la vice-première ministre | Office of the Deputy Prime Minister

[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)

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**From:** Dunn, Ryan (IC) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>

**Sent:** Tuesday, March 17, 2020 9:47 PM

**To:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>; Sachdeva, Parvinder (IC) <[parvinder.sachdeva@canada.ca](mailto:parvinder.sachdeva@canada.ca)>; Hussaini, Sarah (IC) <[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)>

**Cc:** Lawrence, Alex <[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)>; Clow, Brian <[Brian.Clow@pmo-cpm.gc.ca](mailto:Brian.Clow@pmo-cpm.gc.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Holland, Alyx <[alyx.holland@pmo-cpm.gc.ca](mailto:alyx.holland@pmo-cpm.gc.ca)>

**Subject:** RE: Can-U.S. mask / respirator issue w 3M Canada

Yes – I spoke with our deputy about this issue tonight. We will make it happen.

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**From:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>

**Sent:** March 17, 2020 9:44 PM

**To:** Dunn, Ryan (IC) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Sachdeva, Parvinder (IC) <[parvinder.sachdeva@canada.ca](mailto:parvinder.sachdeva@canada.ca)>; Hussaini,

Sarah (IC) <sarah.hussaini@canada.ca>

**Cc:** Lawrence, Alex <Alex.Lawrence@dpmo-cvpm.gc.ca>; Clow, Brian <Brian.Clow@pmo-cpm.gc.ca>; Stickney, Matt <Matt.Stickney@pmo-cpm.gc.ca>; Holland, Alyx <alyx.holland@pmo-cpm.gc.ca>

**Subject:** Can-U.S. mask / respirator issue w 3M Canada

Hello!

Wondering if you & your Minister have the capacity to have a call with the CEO of 3M Canada (Penny Wise) to try and resolve an issue that Kevin Bosch urgently raised with Brian & Matt Stickney this eve.

This is the gist of the issue:

- 3M is a global company that provides masks & disposable respirators with operations in the U.S., Canada, Italy etc.
- 3M Canada wants to re-tool one of their factories in Brockville so they can start producing N95 masks and disposable respirators
  - Currently their product lines do not allow for the production of medical supplies in line with our current needs but they want to help & have the ability to do so.
- 3M Canada is having challenging getting approval from their global company heads to start re-tooling because 3M America (based in Georgia) already has product lines in place to produce & ship these supplies to Canada
- Challenge is that 3M is of the view that the Canadian branch should be producing products for Canadians, rather than having to rely on U.S. production & transportation, as the U.S. may decide they want to keep these products.

Ask:

- In the next 12-18 hours, we're wondering if a call could be set-up between the CEO of 3M Canada and Minister Bains to discuss this issue
  - If Minister Bains agrees with the need to have 3M begin re-tooling in Canada, Penny could go back to the global table and say "I have a Canadian Minister saying they want us to proceed so do I have your greenlight to do so?"
- IF there are issues after that, perhaps a call between someone in government (either Minister Bains or the DPM) with the U.S. Ambassador may help
- I'd note that Italy faced a similar challenge so the Italian government reached out to the U.S. Ambassador and this was quickly resolved

I'm sure you have it but here is Kevin's number just in case: (613) 791-5618.

Thanks!

Sabrina

Sabrina Kim

Issues Advisor / Conseillère en enjeux

Office of the Prime Minister / Cabinet du premier ministre

613-795-7803