

## Lockington, Elliott (SPAC/PSPC)

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**From:** Natacha.Engel@international.gc.ca  
**Sent:** March 23, 2020 8:33 AM  
**To:** Gordon2, Travis (HC/SC); Murdock, Kelly (SPAC/PSPC); Caira, Celine (IC)  
**Subject:** RE: Supply Chains

Hi,

I'm coming back on the first bullet in the email below. Sorry, I was waiting for the specifics from our stakeholder facilitating that. So here are the details. I have suggested they fill the buy and sale form too.

- 1) Mask Manufacturer name; Huagang Fordubhe Technology Co., Ltd
- 2) Product description, including offered Part numbers, Technical Data Sheet; KN95, model KN95-A and others
- 3) Proof of N95 or FFP2 respirator or higher certification; See below
- 4) Available quantities; Large quantity in stock, based on the order
- 5) Estimated delivery; Depending on the order quantity
- 6) Manufacturer plant location; See below
- 7) Unit Price (per mask); CAD2.50\$ each, excluding shipping fee and import tax

### Natacha Engel

Senior Policy Advisor | Conseillère principale en politiques  
Office of the Minister of Small Business, Export Promotion and International Trade  
Cabinet de la ministre de la Petite Entreprise, de la Promotion des exportations et du Commerce international  
[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)

Global Affairs Canada | Affaires mondiales Canada  
Government of Canada | Gouvernement du Canada



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**De :** Gordon2, Travis (HC/SC) <travis.gordon2@canada.ca>

**Envoyé :** 16 mars 2020 13:52

**À :** Engel, Natacha -MINT <Natacha.Engel@international.gc.ca>; Faizel.Gulamhussein@cra-arc.gc.ca

**Cc :** Vincent.Garneau@dpmo-cvpm.gc.ca; Gauthier, Jérémy (AAFC/AAC) <jeremy.gauthier@canada.ca>; Shane.McCloskey@tc.gc.ca; Jagmeet.Sra@dpmo-cvpm.gc.ca; Michael.Ingoldsby@dpmo-cvpm.gc.ca; Caira, Celine (IC) <celine.caira@canada.ca>; Chan, Marco (IC) <marco.chan@canada.ca>; Jaswal, Aneil (FIN) <aneil.jaswal@canada.ca>

**Objet :** RE: Supply Chains

Hey Natacha:

- 1) Yes – they should work with PHAC/HC to gauge importance. PHAC manages the National Emergency Strategic Stockpile which is involved in handling distribution of equipment to PTs. I can ask PHAC to reach out if helpful – just need contact info. Do they facilitate purchase, or do they have stock on-hand?
- 2) Our department is in touch with the medical device/equipment industry and things are humming well. As of today, our department is implementing a simple notification scheme to facilitate the import of products not presently on the Canadian market like hand sanitizer and disinfectants – the notification scheme will apply to products that are approved in countries with whom we have a Mutual Recognition Agreement for their health products regulatory regimes. For those not coming from countries with whom we have an MRA, our

department is working on a portal and process through which applicants can get approval very quickly. A similar scheme is being stood up for PPE.

- 3) I will bring this back to our team. At this point, there is no contemplated 'shutdown' that I am hearing of. It is essential that trade and commerce, particularly within this sector, continues.

Thanks,  
Travis

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**From:** [Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca) <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>  
**Sent:** 2020-03-16 1:16 PM  
**To:** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>; [Faizel.Gulamhussein@cra-arc.gc.ca](mailto:Faizel.Gulamhussein@cra-arc.gc.ca)  
**Cc:** [Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca); Gauthier, J r my (AAFC/AAC) <[jeremy.gauthier@canada.ca](mailto:jeremy.gauthier@canada.ca)>;  
[Shane.McCloskey@tc.gc.ca](mailto:Shane.McCloskey@tc.gc.ca); [Jagmeet.Sra@dpmo-cvpm.gc.ca](mailto:Jagmeet.Sra@dpmo-cvpm.gc.ca); [Michael.Ingoldsby@dpmo-cvpm.gc.ca](mailto:Michael.Ingoldsby@dpmo-cvpm.gc.ca); Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>; Jaswal, Aneil (FIN) <[aneil.jaswal@canada.ca](mailto:aneil.jaswal@canada.ca)>  
**Subject:** RE: Supply Chains

Hi Travis,

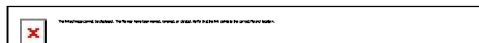
A few things about medical supplies I would like to raise/ask your guidance on and on which I think we should coordinate answers on:

- Regarding medical supplies, we have a stakeholder that is able to facilitate large purchases of face masks and medical equipment from PRC. Should GAC and ISED work with Health to gauge importance and prioritize for action? Our stakeholder is asking if the government need to purchase a large number of masks and testing kits and if our community need a larger quantity of medical masks?
- Is there any thing regarding medical supplies we should know and could help facilitate?
- SouthMedic (a company in Barrie) is concerned about the potential of the Government shutting down all businesses when they manufacture protective face shield, intubation devices, and oxygen masks. They are also concerned that there will be no courier capability, if couriers are in fact shut down, to get the boxes out their door. I think here it is also a question of putting together clear messaging to reassure and clarify the measures and impact on those businesses.

#### **Natacha Engel**

Senior Policy Advisor | Conseill re principale en politiques  
Office of the Minister of Small Business, Export Promotion and International Trade  
Cabinet de la ministre de la Petite Entreprise, de la Promotion des exportations et du Commerce international  
[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)

Global Affairs Canada | Affaires mondiales Canada  
Government of Canada | Gouvernement du Canada



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**De :** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>  
**Envoy  :** 16 mars 2020 10:53  
**  :** 'Gulamhussein, Faizel' <[Faizel.Gulamhussein@cra-arc.gc.ca](mailto:Faizel.Gulamhussein@cra-arc.gc.ca)>  
**Cc :** Engel, Natacha -MINT <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>; 'Vincent.Garneau@dpmo-cvpm.gc.ca' <[Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca)>; Gauthier, J r my (AAFC/AAC) <[jeremy.gauthier@canada.ca](mailto:jeremy.gauthier@canada.ca)>; 'Shane.McCloskey@tc.gc.ca' <[Shane.McCloskey@tc.gc.ca](mailto:Shane.McCloskey@tc.gc.ca)>; 'Jagmeet.Sra@dpmo-cvpm.gc.ca' <[Jagmeet.Sra@dpmo-cvpm.gc.ca](mailto:Jagmeet.Sra@dpmo-cvpm.gc.ca)>; 'Michael.Ingoldsby@dpmo-cvpm.gc.ca' <[Michael.Ingoldsby@dpmo-cvpm.gc.ca](mailto:Michael.Ingoldsby@dpmo-cvpm.gc.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>; Jaswal, Aneil (FIN) <[aneil.jaswal@canada.ca](mailto:aneil.jaswal@canada.ca)>  
**Objet :** RE: Supply Chains

Hi all,

Further update – in the interim (because this guidance could change), I would recommend in any engagement with stakeholders in the next few hours that you clarify that the federal government is working with PT Medical Officers of Health to clarify firm guidance on special travellers involved in conveying goods as well as travelers who are on the move for health- or infrastructure-related purposes **will be coming in the next several hours**. As noted, this guidance is presently expected to align with the below. I will send you all a note once it is public and recommend we all follow up with stakeholders who have spoken to us about this proactively.

Thanks,  
Travis

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**From:** Gordon2, Travis (HC/SC)

**Sent:** 2020-03-16 10:28 AM

**To:** 'Gulamhussein, Faizel' <[Faizel.Gulamhussein@cra-arc.gc.ca](mailto:Faizel.Gulamhussein@cra-arc.gc.ca)>

**Cc:** 'Natacha.Engel@international.gc.ca' <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>; 'Vincent.Garneau@dpmo-cvpm.gc.ca' <[Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca)>; Gauthier, J  r  my (AAFC/AAC) <[jeremy.gauthier@canada.ca](mailto:jeremy.gauthier@canada.ca)>;

'Shane.McCloskey@tc.gc.ca' <[Shane.McCloskey@tc.gc.ca](mailto:Shane.McCloskey@tc.gc.ca)>; 'Jagmeet.Sra@dpmo-cvpm.gc.ca' <[Jagmeet.Sra@dpmo-cvpm.gc.ca](mailto:Jagmeet.Sra@dpmo-cvpm.gc.ca)>;

'Michael.Ingoldsby@dpmo-cvpm.gc.ca' <[Michael.Ingoldsby@dpmo-cvpm.gc.ca](mailto:Michael.Ingoldsby@dpmo-cvpm.gc.ca)>; Caira, Celine (IC)

<[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>; Jaswal, Aneil (FIN) <[aneil.jaswal@canada.ca](mailto:aneil.jaswal@canada.ca)>

**Subject:** RE: Supply Chains

Hi all,

As a further update, this is what the Special Advisory Council of the Chief Medical Officers of Health FPT have come up with. Not for sharing presently, as guidance could change. This will be provided this afternoon. I will follow up at that point, and then we can begin to push out to stakeholders.

In the case of Temporary Foreign Workers, should they be allowed into the country for economic reasons, they will be asked to self-isolate for 14 days and then will be good to go (assuming no symptoms present).

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Federal and provincial public health leaders have recommended that all travellers from outside of Canada self-isolate for 14 days. These efforts will contribute to slow the introduction and spread of COVID-19 in Canada.

At the same time, the continued global movement of goods and the ongoing delivery of essential services will be important for Canada's response to COVID-19.

Consequently, an exemption to the request to self isolate for 14 days should be provided to workers who are essential to the movement of goods and people. For example, this exemption would apply to:

- healthy workers in the trade and transportation sector who are important for the movement of goods and people across the border, such as truck drivers and crew on any plane, train or marine vessel crossing the border
- healthy people who have to cross the border to go to work, including health care providers and critical infrastructure workers

Workers in these sectors should practice social distancing (maintain a distance of 2 metres from others), closely self-monitor, and self-isolate should they exhibit any symptoms. It is recommended that employers in these sectors conduct active daily monitoring of their staff for COVID-19 symptoms (ie checking for cough, fever, or shortness of breath).

Be aware that local public health authorities at the workers' point of destination in Canada may have specific requirements, for example, for those working in the health care sector and others who are likely to come into close contact with high risk groups for COVID-19.

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Thanks,  
Travis

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**From:** Gordon2, Travis (HC/SC)  
**Sent:** 2020-03-16 10:00 AM  
**To:** 'Gulamhussein, Faizel' <[Faizel.Gulamhussein@cra-arc.gc.ca](mailto:Faizel.Gulamhussein@cra-arc.gc.ca)>  
**Cc:** [Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca); [Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca); Gauthier, J r my (AAFC/AAC) <[jeremy.gauthier@canada.ca](mailto:jeremy.gauthier@canada.ca)>; [Shane.McCloskey@tc.gc.ca](mailto:Shane.McCloskey@tc.gc.ca); [Jagmeet.Sra@dpmo-cvpm.gc.ca](mailto:Jagmeet.Sra@dpmo-cvpm.gc.ca); [Michael.Ingoldsby@dpmo-cvpm.gc.ca](mailto:Michael.Ingoldsby@dpmo-cvpm.gc.ca); Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>; Jaswal, Aneil (FIN) <[aneil.jaswal@canada.ca](mailto:aneil.jaswal@canada.ca)>  
**Subject:** RE: Supply Chains

Thanks, Faizel. Thanks, Celine.

I want to let you all know, in the cone of silence, that the Chief Medical Officers of Health are convening presently to form new border guidance. Special consideration will be given to commercial trade and travelers. We will have more to share after the PM/CPHO/COVID-19 Ministers speak. I will follow up thereafter or in advance once we have the guidance – and I will hope to lean on some of you to communicate proactively stakeholders and ideally solicit some supportive quotes as possible to shore up public trust. I know this may sound crass, but Canadians focus is squarely on containment right now – we will need stakeholder support to shore up confidence in a border that continues to allow special travelers to transit it.

Celine I agree with your suggestion to have a call in the next two days. Can I ask you to set a time and provide a TC line?

I will continue to keep you folks posted as I can.

TG

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**From:** Gulamhussein, Faizel <[Faizel.Gulamhussein@cra-arc.gc.ca](mailto:Faizel.Gulamhussein@cra-arc.gc.ca)>  
**Sent:** 2020-03-15 11:58 PM  
**To:** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>  
**Cc:** [Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca); [Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca); Gauthier, J r my (AAFC/AAC) <[jeremy.gauthier@canada.ca](mailto:jeremy.gauthier@canada.ca)>; [Shane.McCloskey@tc.gc.ca](mailto:Shane.McCloskey@tc.gc.ca); [Jagmeet.Sra@dpmo-cvpm.gc.ca](mailto:Jagmeet.Sra@dpmo-cvpm.gc.ca); [Michael.Ingoldsby@dpmo-cvpm.gc.ca](mailto:Michael.Ingoldsby@dpmo-cvpm.gc.ca); Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>; Jaswal, Aneil (FIN) <[aneil.jaswal@canada.ca](mailto:aneil.jaswal@canada.ca)>  
**Subject:** Re: Supply Chains

Travis et al.,

We are looking in to a whole host of measures we can do to ease burdens associated with filing, remittances, and payments. We are also looking at other areas too.

The key for us at this point will be to ensure benefits are not interrupted (which hinges on people filing returns) and that we have legal authorities to grant the flexibilities we are seeking to move on.

We are also trying to make sure we move lock step with Quebec (who administers their own tax system and our GST in Quebec), Alberta (who administers their own corporations tax), and PST provinces. The more that tax admin flexibility is harmonized across jurisdictions, the less confusing it will be for taxpayers.

We are hard at work on our end to offer flex wherever we can do so in a practical manner.

Travis, we can chat offline about the specific question you raised. If anyone else (or their office) has a specific CRA Q , please be in touch.

Take care,

Faizel.

Sent from my iPhone

On Mar 15, 2020, at 4:10 PM, Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)> wrote:

Hi all,

Dropping Chiefs who have nominate others to participate. I will bring Labour's in once nominated by Jude. I am also adding Faizel from CRA and Aneil from Finance. Faizel/Aneil, please feel free to self-select out and/or nominate someone else to participate in this informal working group on supply chain issues. Context available below.

As I am sure many of you are, I have spent this weekend fielding calls and emails from stakeholders variously a) offering assistance, b) highlighting challenges, and c) sharing concerns and advice on the Government's response to COVID-19. A key concern is the stability of the supply chain from importing to manufacturing to retail. Where possible, we have been working with officials to exercise regulatory discretion where there is an imminent challenge.

I suggest that for the time being we use this chain and this working group as an avenue to share what we're hearing from stakeholders, identify followups in other departments, and address stakeholder issues as they apply to import/export, manufacturing, and retail. We may want to convene a call in the coming days as necessary.

For my part, and to start, my Minister spent this afternoon on the phone with the Retail Council of Canada to discuss challenges they are facing. Many are P/T and the Minister has committed to raising with her P/T counterparts. However, there are three I want to flag:

- 1) Retailers and affected businesses are expressing concern about sales tax (HST/GST) filing deadlines and their ability to meet them. They would appreciate information from CRA on flexibility so they are not hit with fine while dealing with massive upticks in traffic in their stores and managing the continuation of supply. Faizel/CRA-designate, can you look into this? Happy to chat offline. My Minister may raise it with yours.

- 2) There was a concern noted from RCC about continued consultation in the *Gazette* or more informally and stakeholders' ability to meet government timelines. This concern extended more broadly to non-COVID-19 policy files. Our policy team will be speaking this week to identify essential and less-time-sensitive policy files and will do an internal triage. For the time being, I think this concern affects our office most particularly, though I do encourage you all to consider limited stakeholder capacity at this time.
- 3) There was a concern noted about the structure of the federal government's aid/stimulus package and a perceived lack of support for retail environments. RCC highlighted that retail is one of the strongest sectors for employment countrywide, but is not prioritized in financial aid packages. Non-grocery/pharma/household good retailers are seeing immense dips in foot traffic and sales in the last two weeks and are assessing their options. **Finance**, something to consider here and we can discuss further offline.

I heard today, from both RCC and another manufacturing association concern about a lack of nuance when speaking about the potential for border restrictions. P/T health officials are working on messaging that will clarify the need for continued commercial trade and border transiting as a means to ensure a continued and effective supply chain. I will aim to keep you posted on this.

If you need something imminently, my contact information is below.

Thanks all,  
Travis

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**Travis Gordon**

Senior Policy Advisor / Conseiller principal en politiques  
Office of the Minister of Health / Cabinet de la ministre de la Santé  
Government of Canada / Gouvernement du Canada  
T: 613-410-2938  
PIN:EF06BDF5

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**From:** [Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca) <[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)>  
**Sent:** 2020-03-15 11:54 AM  
**To:** Hussaini, Sarah (IC) <[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)>  
**Cc:** [Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca); [jude.welch@labour-travail.gc.ca](mailto:jude.welch@labour-travail.gc.ca); Nowers, Kathryn (HC/SC) <[kathryn.nowers@canada.ca](mailto:kathryn.nowers@canada.ca)>; Easton\_INT, Jason (Ext.) <[jason.easton@international.gc.ca](mailto:jason.easton@international.gc.ca)>; Porter, Alison (AAFC/AAC) <[alison.porter@canada.ca](mailto:alison.porter@canada.ca)>; [marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca); Gauthier, J r my (AAFC/AAC) <[jeremy.gauthier@canada.ca](mailto:jeremy.gauthier@canada.ca)>; Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>; [Shane.McCloskey@tc.gc.ca](mailto:Shane.McCloskey@tc.gc.ca); [Jagmeet.Sra@dpmo-cvpm.gc.ca](mailto:Jagmeet.Sra@dpmo-cvpm.gc.ca); [Michael.Ingoldsby@dpmo-cvpm.gc.ca](mailto:Michael.Ingoldsby@dpmo-cvpm.gc.ca); Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>  
**Subject:** Re: Supply Chains

Yes, I confirm I can take the lead on behalf of our office.

**Natacha Engel**

Senior Policy Advisor | Conseill re principale en politiques  
Office of the Minister of Small Business, Export Promotion and International Trade  
Cabinet de la ministre de la Petite Entreprise, de la Promotion des exportations et du Commerce international  
[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)

On Mar 15, 2020, at 11:46 AM, Hussaini, Sarah (IC)  
<[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)> wrote:

Celine and Marco (cc'd) will lead for ISED.

Sent from my iPhone

On Mar 15, 2020, at 11:10 AM, Garneau, Vincent  
<[Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca)> wrote:

For DPMO you can put my name on the group - although Jagmeet and Michael might have roles at some point too (adding them).

-----Original Message-----

From: [jude.welch@labour-travail.gc.ca](mailto:jude.welch@labour-travail.gc.ca) <[jude.welch@labour-travail.gc.ca](mailto:jude.welch@labour-travail.gc.ca)>

Sent: Sunday, March 15, 2020 10:30 AM

To: [kathryn.nowers@canada.ca](mailto:kathryn.nowers@canada.ca)

Cc: [Jason.Easton@international.gc.ca](mailto:Jason.Easton@international.gc.ca); Porter, Alison (Ext.) <[alison.porter@canada.ca](mailto:alison.porter@canada.ca)>; [sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca); Roy, Marc (Ext.) <[marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca)>; Garneau, Vincent <[Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca)>; [Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca); [jeremy.gauthier@canada.ca](mailto:jeremy.gauthier@canada.ca); [travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca); [Shane.McCloskey@tc.gc.ca](mailto:Shane.McCloskey@tc.gc.ca)

Subject: Re: Supply Chains

Absolutely, will send you a name in a bit. Thank you Jude

Sent from my iPhone

On Mar 15, 2020, at 10:14 AM, Nowers, Kathryn (HC/SC)  
<[kathryn.nowers@canada.ca](mailto:kathryn.nowers@canada.ca)<<mailto:kathryn.nowers@canada.ca>>>  
> wrote:

Thanks both.

Adding Jude -see below - looking to create an informal working group between relevant offices on supply chain issues re: Covid. anyone in your office who could participate?

Also adding DPMO for the US angle.

From:

[Jason.Easton@international.gc.ca](mailto:Jason.Easton@international.gc.ca)<<mailto:Jason.Easton@international.gc.ca>>  
<[Jason.Easton@international.gc.ca](mailto:Jason.Easton@international.gc.ca)<<mailto:Jason.Easton@international.gc.ca>>>

Sent: 2020-03-15 10:04 AM

To: Porter, Alison (AAFC/AAC)

<[alison.porter@canada.ca](mailto:alison.porter@canada.ca)<<mailto:alison.porter@canada.ca>>>;

Nowers, Kathryn (HC/SC)

<[kathryn.nowers@canada.ca](mailto:kathryn.nowers@canada.ca)<<mailto:kathryn.nowers@canada.ca>>

>; Hussaini, Sarah (IC)

<[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)<<mailto:sarah.hussaini@canada.ca>>>;

[marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca)<<mailto:marc.roy@tc.gc.ca>>

Cc:

[Natacha.Engel@international.gc.ca](mailto:Natacha.Engel@international.gc.ca)<<mailto:Natacha.Engel@international.gc.ca>>

Subject: RE: Supply Chains

I'm going to ask Natacha, copied, to participate on behalf of our office.

Thanks,

Jason Easton

Chief of Staff | Chef de cabinet

Office of the Minister of Small Business, Export Promotion and International Trade Bureau de la ministre de la Petite Entreprise, de la Promotion des exportations et du Commerce international

T: 343-203-1856

M: 613-698-0537

[jason.easton@international.gc.ca](mailto:jason.easton@international.gc.ca)<<mailto:jason.easton@international.gc.ca>>

From: Porter, Alison (AAFC/AAC)

<[alison.porter@canada.ca](mailto:alison.porter@canada.ca)<<mailto:alison.porter@canada.ca>>>

Sent: March 15, 2020 9:58 AM



To: Nowers, Kathryn (HC/SC)  
<[kathryn.nowers@canada.ca](mailto:kathryn.nowers@canada.ca)<<mailto:kathryn.nowers@canada.ca>>>  
>; Hussaini, Sarah (IC)  
<[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)<<mailto:sarah.hussaini@canada.ca>>>;  
'[marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca)<<mailto:marc.roy@tc.gc.ca>>'<  
<[marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca)<<mailto:marc.roy@tc.gc.ca>>>; Easton, Jason  
(IC) <[jason.easton@canada.ca](mailto:jason.easton@canada.ca)<<mailto:jason.easton@canada.ca>>>;  
Easton, Jason -MINT  
<[Jason.Easton@international.gc.ca](mailto:Jason.Easton@international.gc.ca)<<mailto:Jason.Easton@international.gc.ca>>>

Subject: Re: Supply Chains

I think that Labour should be there too. Most of the concern in food processing plants is about lack of labour, delays of temporary foreign workers, etc.

Sent from my Bell Samsung device over Canada's largest network.

----- Original message -----

From: "Nowers, Kathryn (HC/SC)"  
<[kathryn.nowers@canada.ca](mailto:kathryn.nowers@canada.ca)<<mailto:kathryn.nowers@canada.ca>>>  
>

Date: 2020-03-15 9:51 a.m. (GMT-05:00)

To: "Porter, Alison (AAFC/AAC)"  
<[alison.porter@canada.ca](mailto:alison.porter@canada.ca)<<mailto:alison.porter@canada.ca>>>, "Hussaini, Sarah (IC)"  
<[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)<<mailto:sarah.hussaini@canada.ca>>>, "[marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca)<<mailto:marc.roy@tc.gc.ca>>"  
<[marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca)<<mailto:marc.roy@tc.gc.ca>>>, "Easton, Jason (IC)"  
<[jason.easton@canada.ca](mailto:jason.easton@canada.ca)<<mailto:jason.easton@canada.ca>>>, "Easton\_INT, Jason (Ext.)"  
<[jason.easton@international.gc.ca](mailto:jason.easton@international.gc.ca)<<mailto:jason.easton@international.gc.ca>>>

Subject: RE: Supply Chains

Thanks all! Adding trade too.

Jason see below - let me know if there is someone on your team that should be involved.

th

From: Porter, Alison (AAFC/AAC)  
<[alison.porter@canada.ca](mailto:alison.porter@canada.ca)<<mailto:alison.porter@canada.ca>>>

Sent: 2020-03-15 9:29 AM

To: Nowers, Kathryn (HC/SC)  
<[kathryn.nowers@canada.ca](mailto:kathryn.nowers@canada.ca)<<mailto:kathryn.nowers@canada.ca>>>  
>; Hussaini, Sarah (IC)  
<[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)<<mailto:sarah.hussaini@canada.ca>>>;  
'[marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca)<<mailto:marc.roy@tc.gc.ca>>'<[marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca)<<mailto:marc.roy@tc.gc.ca>>>

Subject: Re: Supply Chains

Thanks very much Kathryn.

On our end, it will be our DPol, Jeremy  
([jeremy.gauthier@canada.ca](mailto:jeremy.gauthier@canada.ca)<<mailto:jeremy.gauthier@canada.ca>>  
)

Thanks for putting this together - it will be very useful for us as we begin to get many questions, and Minister Bibeau has a leading roll to play with regards to food security.

Thanks

Alison

Sent from my Bell Samsung device over Canada's largest network.

----- Original message -----

From: "Nowers, Kathryn (HC/SC)"  
<[kathryn.nowers@canada.ca](mailto:kathryn.nowers@canada.ca)<<mailto:kathryn.nowers@canada.ca>>>  
>

Date: 2020-03-15 8:59 a.m. (GMT-05:00)

To: "Hussaini, Sarah (IC)"  
<[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)<<mailto:sarah.hussaini@canada.ca>>>, "Porter, Alison (AAFC/AAC)"  
<[alison.porter@canada.ca](mailto:alison.porter@canada.ca)<<mailto:alison.porter@canada.ca>>>, "[marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca)<<mailto:marc.roy@tc.gc.ca>>"  
<[marc.roy@tc.gc.ca](mailto:marc.roy@tc.gc.ca)<<mailto:marc.roy@tc.gc.ca>>>

Subject: Supply Chains

Hey All-

I am sure that you are getting the same questions as we are about supply chain disruption for both food, household supplies and medical supplies - e.g. thermometers.

Thinking it might be helpful for us to all designate someone in our offices to work together (+ any other departments you think should be involved ) to have an informal working group to coordinate answers on this.

I know that some of the clarification coming today from the Medical officers of Health will be helpful for giving direction about self-isolation for people in essential industries - e.g. transport of supplies, healthcare practitioners etc.

Our department is also doing things like using discretion to bring in supplies that would not be compliant from a labelling perspective etc. But I know a lot of other levers will be in your offices.

I would ask Travis Gordon in my office to manage on our end, but just from a capacity perspective - Sarah is there someone in your office who could lead?

Let me know if this works for you !

Cheers,

Kathryn Nowers

Director of Policy | Directrice des politiques Office of the Minister of Health | Cabinet de la ministre de la Santé

70 Colombine Driveway, Tunney's Pasture, Ottawa ON K1A 0K9  
[Kathryn.Nowers@canada.ca](mailto:Kathryn.Nowers@canada.ca) <<mailto:Kathryn.Nowers@canada.ca>>  
>

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