

## Lockington, Elliott (SPAC/PSPC)

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**From:** Kusnick, Chelsea (SPAC/PSPC)  
**Sent:** April 2, 2020 5:13 PM  
**To:** Mullan-Boudreau, Caitlin (SPAC/PSPC)  
**Subject:** Re: Celine, Plan to Mobilize Industry to fight COVID-19 Racer Machinery International Inc.

Can do

Sent from my iPhone

On Apr 2, 2020, at 4:48 PM, Mullan-Boudreau, Caitlin (SPAC/PSPC) <[caitlin.mullan-boudreau@canada.ca](mailto:caitlin.mullan-boudreau@canada.ca)> wrote:

Can you followup?

**From:** O'Neill, Sean Matthew (IC)  
**Sent:** April 2, 2020 10:30 AM  
**To:** Mullan-Boudreau, Caitlin (SPAC/PSPC) <[caitlin.mullan-boudreau@canada.ca](mailto:caitlin.mullan-boudreau@canada.ca)>  
**Cc:** Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>  
**Subject:** FW: Celine, Plan to Mobilize Industry to fight COVID-19 Racer Machinery International Inc.

Hi Caitlin

I hope all is well.

Would it be possible to have someone from PSPC reach out to the stakeholder below regarding their Buy/Sell inventory?

Thanks! Let me know if you have any questions

Sean

**From:** [alex@racerinternational.com](mailto:alex@racerinternational.com) <[alex@racerinternational.com](mailto:alex@racerinternational.com)>  
**Sent:** April 1, 2020 10:38 PM  
**To:** Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; O'Neill, Sean Matthew (IC) <[seanmatthew.oneill@canada.ca](mailto:seanmatthew.oneill@canada.ca)>  
**Subject:** RE: Celine, Plan to Mobilize Industry to fight COVID-19 Racer Machinery International Inc.

Hi Celine,

Thank you for your reply.

I have not had any discussions with anyone from the department. I would really appreciate to have someone discuss this further with me so we can move this project forward.

As for the PSPC, we have not engaged with anyone yet, would you have a contact I could reach out too?

Stay safe,  
Best regards  
Alex,  
Mobile: 519-212-9011

**From:** Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>  
**Sent:** Wednesday, April 1, 2020 8:58 PM  
**To:** Alex Vojinovich - Racer Machinery International Inc. <[alex@racerinternational.com](mailto:alex@racerinternational.com)>; O'Neill, Sean Matthew (IC) <[seanmatthew.oneill@canada.ca](mailto:seanmatthew.oneill@canada.ca)>  
**Subject:** RE: Celine, Plan to Mobilize Industry to fight COVID-19 Racer Machinery International Inc.

Hi Alex,

Thanks for this update. Sounds like you are making significant progress!

How have discussions been going with the Department? Also wondering if you have engaged with anyone at PSPC about potential purchase orders.

Let us know how things progress. Happy to discuss.  
Celine

**From:** Alex Vojinovich - Racer Machinery International Inc. <[alex@racerinternational.com](mailto:alex@racerinternational.com)>  
**Sent:** March 31, 2020 2:26 PM  
**To:** O'Neill, Sean Matthew (IC) <[seanmatthew.oneill@canada.ca](mailto:seanmatthew.oneill@canada.ca)>  
**Cc:** Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>  
**Subject:** Celine, Plan to Mobilize Industry to fight COVID-19 Racer Machinery International Inc.  
**Importance:** High

Hello Sean/Celine,

I am following up on my earlier email regarding N95 and surgical mask production, we have completed significant preliminary legwork regarding certification, securing supply and equipment and putting a plan of action in place.

We would require \$650,000.00 CAD to cover the cost of capital and commissioning labor to setup and operate a PPE N95 mask line and a surgical mask line.

Should a larger volume be required, it would be at a cost of \$260,000 CAD per additional piece of equipment.

We can have this line operational within 20-25 days.

Production rates are:  
N95 masks: 30-40 pieces per minute per assembly line  
Surgical Mask: 90-100 pieces per minute per assembly line

Additionally, RACER is a critical enabler of Canada's Key Industrial Capabilities (KICs) and we are willing and able to help! Thank you for your support.

Best regards

Alex Vojinovich  
COO  
<image001.png>

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**From:** Alex Vojinovich - Racer Machinery International Inc <[alex@racerinternational.com](mailto:alex@racerinternational.com)>  
**Sent:** Monday, March 23, 2020 4:42 PM  
**To:** 'O'Neill, Sean Matthew (1C)' <[seanmatthew.oneill@canada.ca](mailto:seanmatthew.oneill@canada.ca)>  
**Cc:** 'celine.caira@canada.ca' <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>  
**Subject:** RE: Racer Machinery International Inc.  
**Importance:** High

Hello Matthew,

We are a manufacturer in Ontario for over 30 years.  
We would be able to retool and setup production lines for N95 respirators and surgical masks. Line start up and first off 20-25 days after funding support

Production rates are:  
N95 masks: 30-40 pieces per minute per assembly line  
Surgical Mask: 90-100 pieces per minute per assembly line  
Separate production lines for different model masks.

Please see presentation on the mask lines I was speaking about.

We are looking for support on funding to be able to execute the retooling and startup of the new lines.

Best regards  
Alex Vojinovich  
Chief Operating Officer  
<image001.png>

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**From:** O'Neill, Sean Matthew (IC) <[seanmatthew.oneill@canada.ca](mailto:seanmatthew.oneill@canada.ca)>

**Sent:** Wednesday, March 18, 2020 3:34 PM

**To:** [alex@racerinternational.com](mailto:alex@racerinternational.com)

**Subject:** Racer Machinery International Inc.

Good Afternoon,

Thank you for contacting the Office of the Minister of Innovation, Science, and Industry.

Our Government is committed to working closely with industry partners and all levels of Government to address the emerging challenges posed by COVID-19.

Please rest assured that an appropriate official from ISI Canada will be contacting you as soon as possible.

We deeply appreciate your offer to assist Canadians during these trying times.

Warmest regards,

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Bonjour,

Merci d'avoir communiqué avec le Cabinet du ministre de l'Innovation, des Sciences et de l'Industrie.

Notre gouvernement est déterminé à travailler en étroite collaboration avec les partenaires de l'industrie et tous les ordres de gouvernement pour relever les nouveaux défis posés par COVID-19.

Soyez assuré qu'un fonctionnaire approprié d'ISI Canada vous contactera dans les plus brefs délais.

Nous apprécions profondément votre offre d'aider les Canadiens en ces temps difficiles.

Merci,

**Sean O'Neill**

**PSA**

Office of the Minister | Cabinet du ministre

Innovation, Science and Industry | l'Innovation, des Sciences et de l'Industrie

Government of Canada | Gouvernement du Canada

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