

## Lockington, Elliott (SPAC/PSPC)

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**From:** Laycock, Tristan (SPAC/PSPC)  
**Sent:** April 8, 2020 8:28 AM  
**To:** 'Kim, Sabrina'; 'Tojiboeva, Muna'  
**Cc:** Church, Leslie (SPAC/PSPC); Harris, Emily (SPAC/PSPC); Roy, Cecely (SPAC/PSPC); Murdock, Kelly (SPAC/PSPC); Gerasimov, Boyan (SPAC/PSPC); Lockington, Elliott (SPAC/PSPC); 'ZACHARY.CALDWELL@forces.gc.ca'  
**Subject:** RE: PSPC Lines - Apr 8, 2020

### [Pandemic equipment snarls will rewrite Canada's definition of national security needs, say experts](#)

- Our focus now is on responding to the COVID-19 outbreak, and on protecting the health and safety of Canadians.
- We recognize the unprecedented challenges posed by international supply chains and high global demand for medical supplies during this time.
- That is why we are taking a two-pronged approach by aggressively working to secure life-saving equipment, and pursuing every possible avenue to ensure that Canada has diversified sources of supply, while at the same time directly supporting Canadian industry to rapidly scale up and re-tool production capacity
- We are taking action to ensure a reliable domestic supply that will serve our needs for the short and long terms.
- Our goal is to be overprepared, and we stand ready to take further action and adapt our approach as the situation evolves.

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**From:** Laycock, Tristan (SPAC/PSPC)  
**Sent:** April 8, 2020 8:21 AM  
**To:** 'Kim, Sabrina' <Sabrina.Kim@pmo-cpm.gc.ca>; Tojiboeva, Muna <Muna.Tojiboeva@pmo-cpm.gc.ca>  
**Cc:** Church, Leslie (SPAC/PSPC) <leslie.church@canada.ca>; Harris, Emily (SPAC/PSPC) <emily.harris@canada.ca>; Roy, Cecely (SPAC/PSPC) <cecely.roy@canada.ca>; Murdock, Kelly (SPAC/PSPC) <kelly.murdock@canada.ca>; Gerasimov, Boyan (SPAC/PSPC) <boyan.gerasimov@canada.ca>; Lockington, Elliott (SPAC/PSPC) <elliott.lockington@canada.ca>; 'ZACHARY.CALDWELL@forces.gc.ca' <ZACHARY.CALDWELL@forces.gc.ca>  
**Subject:** PSPC Lines - Apr 8, 2020

Hello,

PSPC Lines:

### [Toronto recalls thousands of defective surgical masks \(Marieke Walsh, Laura Stone, Adrian Morrow, GLOBE AND MAIL\) 2020-04-08](#)

- The whole-of-government is focused on responding to the COVID-19 outbreak, and working with partners at all levels of government, and with industry, to secure life-saving medical supplies.
- We are partnering with Canadian industry to rapidly scale up and re-tool production capacity, ensuring a reliable domestic supply to serve our needs for the short and long terms.
- We are also deepening the use of existing supply arrangements and innovative, flexible procurement approaches to accelerate Canada's response to the pandemic.
- We stand ready to take further action and adapt our approach as the situation evolves.
  - We have sourced more than 230 million surgical masks and over 16 million have already been delivered.

- We have roughly 75 million N95 masks on order. By the end of the week, we expect to have almost 2.3 million in Canada's possession.
- We have received nearly 10 million pairs of medical gloves, and in addition to various other supplies, 20k litres of hand sanitizer just this week.

*If-pressed (faulty supplies):*

- We are working with established suppliers and distributors, as well as quality assurance experts, and we have strong processes in place to ensure that the supplies we receive meet all necessary standards.
- We must make sure that the equipment that our healthcare workers rely on is high quality, so they can stay safe, and keep us safe too.

*If-pressed:*

- We recognize that some of these goods are in high demand around the world, and we are leveraging existing sources of supply while also proactively engaging industry to help meet Canada's needs.
- We are investing \$2 billion to purchase ventilators and protective personal equipment, and to support diagnostic testing.
- Our goal is to be over prepared and we are ordering supplies in anticipation of future needs, to ensure they are available for provinces, territories, frontline health workers and Canadians.

*If-pressed (International Competition, Export Controls):*

- We are operating in a highly competitive global environment, and international logistics are challenging.
- We are working closely with our partners around the world, including embassies, as well as with on the ground logistics and coordination expertise in the private sector to get these supplies from their source and into the hands of health care workers on the front lines of this crisis.
- We are taking a two-pronged approach by aggressively working to secure life-saving equipment, and pursuing every possible avenue to ensure that Canada has diversified sources of supply, while at the same time directly supporting Canadian industry to scale-up and re-tool to build domestic capacity.
- Our goal is to be over prepared and we are ordering supplies in anticipation of future needs, to ensure they are available for provinces, territories, frontline health workers and Canadians.

**Pandemic equipment snarls will rewrite Canada's definition of national security needs, say experts**

\*\*\*Lines to follow shortly.

**Tristan Laycock**

Legislative Assistant and Issues Manager | Adjoint législatif et coordonnateur d'enjeux  
 Office of the Honourable Anita Anand | Bureau de l'honorable Anita Anand  
 Minister of Public Services and Procurement Canada | Ministre des Services publics et de l'Approvisionnement  
 PDP III, Tower A, 18<sup>th</sup> Floor, 11 rue Laurier Street, Gatineau QC, Canada K1A 0S5  
[tristan.laycock@canada.ca](mailto:tristan.laycock@canada.ca)  
 Cell : 343-550-3160  
 Government of Canada | Gouvernement du Canada