

## McKenna, Neil

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**From:** Kim, Sabrina  
**Sent:** Monday, April 13, 2020 10:08 PM  
**To:** Gordon2, Travis (HC/SC)  
**Cc:** Harris, Emily (SPAC/PSPC); Church, Leslie (SPAC/PSPC); Saini, Sabina (HC/SC); Stickney, Matt; Lamothe, Colleen  
**Subject:** Re: PM remarks tomorrow: procurement updates

Sorry to be extra irritating but I've asked what the drop dead deadline is and am told tonight would be better if possible, but if we know what materials we can mention and it's just a case of final numbers, tomorrow by 815am should be ok.

So I think ideally we just need clarity on the N95 P/T amount from last week that was mentioned on the call the other day + confirmation of the N95 P/T amount for this week that was mentioned on the call today + confirmation that we did indeed receive the 6.5 million gloves that someone had said we had just received on the call today.

Thank you!!

Sabrina Kim  
Issues Advisor  
Office of the Prime Minister  
613-795-7803

On Apr 13, 2020, at 9:38 PM, Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)> wrote:

What's your deadline? I will try to make sense of the multiple spreadsheets we have but failing that will need to task officials.

TG

--  
Travis Gordon  
Senior Policy Advisor  
613-410-2938

----- Original message -----

From: "Kim, Sabrina" <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>  
Date: 2020-04-13 9:33 PM (GMT-05:00)  
To: "Gordon2, Travis (HC/SC)" <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>, "Harris, Emily (SPAC/PSPC)" <[emily.harris@canada.ca](mailto:emily.harris@canada.ca)>  
Cc: "Church, Leslie (SPAC/PSPC)" <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>, "Saini, Sabina (HC/SC)" <[sabina.saini@canada.ca](mailto:sabina.saini@canada.ca)>, "Stickney, Matt" <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>, "Lamothe, Colleen" <[Colleen.Lamothe@pmo-cpm.gc.ca](mailto:Colleen.Lamothe@pmo-cpm.gc.ca)>  
Subject: RE: PM remarks tomorrow: procurement updates

Thanks Travis. Removing ISED & some other folks.

PSPC / HC – would you happen to know offhand how many N95s the GoC shipped to provinces last week, and how many N95s the GoC expects to ship this week?

On the April 11<sup>th</sup> call – someone said this in past tense: “In the last week, WE WOULD HAVE shipped more than 1.62 3M N95s to provinces.”

^ We’re told the 500k from 3M that went to provinces today (independent of us) was part of last week’s 1.62 number. Is that right? If so, we’ll adjust to say “Last week, we shipped **1.12** million N95s to provinces”. Wouldn’t want to take credit for provincial orders.

But on today’s call – someone said “This week, 1.1 million N95 masks WILL BE going to provinces, which includes the 500k 3M N95s ordered by P/Ts independent of us”. If that is the case, we’ll adjust to say “This week, we’re shipping at least 600k N95s to provinces.”

Thank you!

**From:** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>  
**Sent:** Monday, April 13, 2020 8:36 PM  
**To:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>; Harris, Emily (SPAC/PSPC) <[emily.harris@canada.ca](mailto:emily.harris@canada.ca)>; Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>  
**Cc:** Church, Leslie (SPAC/PSPC) <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>; Saini, Sabina (HC/SC) <[sabina.saini@canada.ca](mailto:sabina.saini@canada.ca)>; Dunn, Ryan (Ext.) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Deagle, Jordan <[Jordan.Deagle@pmo-cpm.gc.ca](mailto:Jordan.Deagle@pmo-cpm.gc.ca)>; Theis, Rick <[Rick.Theis@pmo-cpm.gc.ca](mailto:Rick.Theis@pmo-cpm.gc.ca)>  
**Subject:** RE: PM remarks tomorrow: procurement updates

Checking

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Travis Gordon  
Senior Policy Advisor  
613-410-2938

----- Original message -----

**From:** "Kim, Sabrina" <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>  
**Date:** 2020-04-13 8:33 PM (GMT-05:00)  
**To:** "Harris, Emily (SPAC/PSPC)" <[emily.harris@canada.ca](mailto:emily.harris@canada.ca)>, "Chan, Marco (IC)" <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>  
**Cc:** "Gordon2, Travis (HC/SC)" <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>, "Church, Leslie (SPAC/PSPC)" <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>, "Saini, Sabina (HC/SC)" <[sabina.saini@canada.ca](mailto:sabina.saini@canada.ca)>, "Dunn, Ryan (IC)" <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>, "Caira, Celine (IC)" <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>, "Stickney, Matt" <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>, "Deagle, Jordan" <[Jordan.Deagle@pmo-cpm.gc.ca](mailto:Jordan.Deagle@pmo-cpm.gc.ca)>, "Theis, Rick" <[Rick.Theis@pmo-cpm.gc.ca](mailto:Rick.Theis@pmo-cpm.gc.ca)>  
**Subject:** RE: PM remarks tomorrow: procurement updates

Ok thanks. Noted re Spartan. HC – if your officials are able to confirm we're good to mention the 6.5 million gloves tomorrow that apparently arrived today then that'd be great. Merci!

**From:** Harris, Emily (SPAC/PSPC) <[emily.harris@canada.ca](mailto:emily.harris@canada.ca)>  
**Sent:** Monday, April 13, 2020 8:32 PM  
**To:** Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>  
**Cc:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>; Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>; Church, Leslie (SPAC/PSPC) <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>; Saini, Sabina (HC/SC) <[sabina.saini@canada.ca](mailto:sabina.saini@canada.ca)>; Dunn, Ryan (Ext.) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Deagle, Jordan <[Jordan.Deagle@pmo-cpm.gc.ca](mailto:Jordan.Deagle@pmo-cpm.gc.ca)>; Theis, Rick <[Rick.Theis@pmo-cpm.gc.ca](mailto:Rick.Theis@pmo-cpm.gc.ca)>  
**Subject:** Re: PM remarks tomorrow: procurement updates

Sounds like based on my check, that was a PHAC update on gloves but we are still looking into it.

Sent from my iPhone

On Apr 13, 2020, at 8:22 PM, Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)> wrote:

Hi Sabrina,

From my perspective, may be best to leave Spartan off tomorrow.

I learned Spartan will probably have to get a second HC approval, for a slightly different formulation better suited for point-of-care use. The approved formulation apparently needs to be stored at -20, which isn't possible everywhere. Also, the numbers are now moving a bit, as briefly mentioned on the 4C.

Spartan is still a good testing play (and we are working on more, but we have a list of great other options with less current flux for tomorrow. Happy to discuss further.

Cheers,  
Marco

**From:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>  
**Sent:** April 13, 2020 7:43 PM  
**To:** Harris, Emily (SPAC/PSPC) <[emily.harris@canada.ca](mailto:emily.harris@canada.ca)>; Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>  
**Cc:** Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>; Church, Leslie (SPAC/PSPC) <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>; Saini, Sabina (HC/SC) <[sabina.saini@canada.ca](mailto:sabina.saini@canada.ca)>; Dunn, Ryan (IC) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Deagle, Jordan <[Jordan.Deagle@pmo-cpm.gc.ca](mailto:Jordan.Deagle@pmo-cpm.gc.ca)>; Theis, Rick <[Rick.Theis@pmo-cpm.gc.ca](mailto:Rick.Theis@pmo-cpm.gc.ca)>  
**Subject:** RE: PM remarks tomorrow: procurement updates

Ok great. Thanks Emily. Someone on the 4C just now said they'd follow up with info on the 6.5 million pairs of gloves that we apparently received today. If you hear any info about those – pls let us know.

Otherwise, this is what we've got (not necessarily all going to be included but just sharin'):

**Over the weekend, we received four shipments of critical supplies from China:**

- On Saturday, April 11, a CargoJet Boeing 767 arrived in Hamilton, with N95 respirators on board, along with PPE for Quebec.
- On Sunday, April 12, three Air Canada Boeing 777 arrived (two in Toronto, one in Montreal) with more N95 respirators, plus large amounts of PPE for Quebec.
- The Public Health Agency of Canada is working quickly to unpack, validate and test these supplies so they can begin shipping to provinces and territories.

**Notable contracts over the weekend:**

- We finalized three contracts with domestic manufacturers CAE, Canadian Emergency Ventilators (Starfish) and FTI Professional Grade (Ventilators for Canadians) to produce 10,000 ventilators each (30,000 total) with **deliveries beginning in May.**
- We also now have a manufacturer for Art Macdonald's ventilator design & an LOI in place
  - o We're moving into the negotiation of this contract now
- We finalized a contract with Irving Oil to provide 300,000 litres of made-in-Canada hand sanitizer, with deliveries starting later this week

**Other good things we can say:**

- Last week, we shipped more than 1.62 N95 masks to provinces
- This week, we have 600k N95s that will be going to P/Ts (not including potential new additions post-testing & new plane arrivals)
- TBC: Today we received 6.5 million pairs of gloves
- More flights are leaving this week to pick up more supplies
- Canada Goose contract has them delivering 30k gowns starting the week of April 20<sup>th</sup> (next week)
  - o This is one of three domestic supplier contracts for gowns that have now been signed & are in place
  - o The three contracts together will deliver over 7 million gowns in total
- Spartan Bioscience Inc. received Health Canada approval this weekend for its Spartan COVID-19 System point of care test technology, which will help to diagnose COVID-19 in less than an hour and without having to send a sample to the lab
- Cardinal Canada (a subsidiary of Cardinal in the US), will be delivering 414,000 swabs in batches
  - o Ground shipment of swabs to be delivered starting tomorrow

**From:** Harris, Emily (SPAC/PSPC) <[emily.harris@canada.ca](mailto:emily.harris@canada.ca)>

**Sent:** Monday, April 13, 2020 7:22 PM

**To:** Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>

**Cc:** Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>; Church, Leslie (SPAC/PSPC) <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>; Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>; Saini, Sabina (HC/SC) <[sabina.saini@canada.ca](mailto:sabina.saini@canada.ca)>; Dunn, Ryan (Ext.) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Deagle, Jordan <[Jordan.Deagle@pmo-cpm.gc.ca](mailto:Jordan.Deagle@pmo-cpm.gc.ca)>

**Subject:** Re: PM remarks tomorrow: procurement updates

Here is an update from PSPC - noting that deliveries to PTs are a PHAC lead so we don't have those answers:

Over the weekend, we received four shipments of critical supplies from China:

- On Saturday, April 11, a CargoJet Boeing 767 arrived in Hamilton, with approximately 1.6-1.7 million N95 respirators on board, along with PPE for Quebec.
- On Sunday, April 12, three Air Canada Boeing 777 arrived (two in Toronto, one in Montreal) with approximately 800,000 N95 respirators, plus large amounts of PPE for Quebec.
- The Public Health Agency of Canada is working quickly to unpack, validate and test these supplies so they can begin shipping to provinces and territories.

A few notable contracts awarded over the weekend, too:

- We finalized three contracts with domestic manufacturers CAE, Canadian Emergency Ventilators (Starfish) and FTI Professional Grade (Ventilators for Canadians) to produce 10,000 ventilators each (30,000 total) with deliveries beginning in May. *(PM Mentioned last week we were working to secure these contracts)*
- We finalized a contract with Irving Oil to provide 300,000 litres of made-in-Canada hand sanitizer, with deliveries starting later this week *(Irving also referenced in previous PM remarks re Canadian industry support for COVID-19)*

Note we have prepared a speech module and social media for the Irving contract, should there be interest to include.

Sent from my iPhone

On Apr 13, 2020, at 4:26 PM, Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)> wrote:

Confirming approval for Spartan went Saturday, and wouldn't have any concerns re inclusion.

Our Dept and implicated departments have already done some light-touch social media, with the company pushing out the news as well.

TG

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Travis Gordon  
Senior Policy Advisor  
613-410-2938

----- Original message -----

From: "Chan, Marco (IC)" <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>

Date: 2020-04-13 4:24 PM (GMT-05:00)

To: "Church, Leslie (SPAC/PSPC)" <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>, "Kim, Sabrina" <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>, "Saini, Sabina

(HC/SC)" <[sabina.saini@canada.ca](mailto:sabina.saini@canada.ca)>, "Gordon2, Travis (HC/SC)" <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>, "Dunn, Ryan (IC)" <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>, "Caira, Celine (IC)" <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>, "Harris, Emily (SPAC/PSPC)" <[emily.harris@canada.ca](mailto:emily.harris@canada.ca)>  
Cc: "Stickney, Matt" <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>, "Deagle, Jordan" <[Jordan.Deagle@pmo-cpm.gc.ca](mailto:Jordan.Deagle@pmo-cpm.gc.ca)>  
Subject: RE: PM remarks tomorrow: procurement updates

Hi Sabrina,

From ISED, we're comfortable with both Canada Goose and Spartan.

I defer to HC and PSPC colleagues on the details as they led on the Spartan approval and the final terms with Canada Goose. But I believe Spartan received the approval on Sat Apr 11, and the Canada Goose numbers and late line up with the last I've seen.

Marco

**From:** Church, Leslie (SPAC/PSPC) <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>  
**Sent:** April 13, 2020 2:32 PM  
**To:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>; Saini, Sabina (HC/SC) <[sabina.saini@canada.ca](mailto:sabina.saini@canada.ca)>; Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>; Dunn, Ryan (IC) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>; Harris, Emily (SPAC/PSPC) <[emily.harris@canada.ca](mailto:emily.harris@canada.ca)>  
**Cc:** Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Deagle, Jordan <[Jordan.Deagle@pmo-cpm.gc.ca](mailto:Jordan.Deagle@pmo-cpm.gc.ca)>  
**Subject:** RE: PM remarks tomorrow: procurement updates

Adding our DComm, Emily, directly in here to help assist.

**From:** Kim, Sabrina [<mailto:Sabrina.Kim@pmo-cpm.gc.ca>]  
**Sent:** April 13, 2020 1:56 PM  
**To:** Church, Leslie (SPAC/PSPC) <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>; Saini, Sabina (HC/SC) <[sabina.saini@canada.ca](mailto:sabina.saini@canada.ca)>; Gordon2, Travis (HC/SC) <[travis.gordon2@canada.ca](mailto:travis.gordon2@canada.ca)>; Dunn, Ryan (IC) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>; Chan, Marco (IC) <[marco.chan@canada.ca](mailto:marco.chan@canada.ca)>  
**Cc:** Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Deagle, Jordan <[Jordan.Deagle@pmo-cpm.gc.ca](mailto:Jordan.Deagle@pmo-cpm.gc.ca)>  
**Subject:** PM remarks tomorrow: procurement updates

Hi team,

We're looking to include some positive updates on procurement arrivals in the PM's remarks tomorrow morning.

We understand there were 3 cargo flights from Cargojet and Air Canada,

plus one Air Canada flight exclusively for the province of Quebec. Do you guys have a sense of what is on board & what we're comfortable with saying tomorrow in the remarks?

This is what I have from PCO this morning:

- An additional **294,000 surgical masks** arrived at Canadian warehouses yesterday. These will be tested before being sent out to provinces and territories.

And this is what we have from our 4Cs:

- Cargo jet landed on the evening of April 9<sup>th</sup> with 1.6 – 1.7 million N95 masks; was also topped up with QC PPE & products will be sent for testing.
- Three Air Canada 777s arriving (stated on April 9<sup>th</sup>) – one in Mtl and two at Pearson. The one in MTL has QC PPE only. The ones at Pearson will include 785k N95s.
- On April 9<sup>th</sup>, someone said this: "In the last week – we would have shipped more than 1.62 3M N95s to provinces".
  - o Should we reference this?

Perhaps less urgent but if you have any info on the following positive things below from your officials & think it might be wise to include a reference to them in one of the updates – pls let us know!

- PCO this AM said that two companies have received necessary approvals on April 11 to move forward on their proposals re 3D print swabs:
  - o One to advance the opportunity to scale capacity from 800,000 tests per month to 1,200,000 tests per month by July, 2020 (HC approved)
  - o Another to produce 3D printed Swabs. The requisition and purchase order is in progress (HC and PHAC approved)
- On April 9<sup>th</sup>, folks said the Canada Goose contract has them delivering 30k gowns starting the week of April 20<sup>th</sup> (next week)
  - o Is that right?
- Also from PCO this AM "Spartan Bioscience Inc. received Health Canada approval for its Spartan COVID-19 System point of care test technology, which will help to diagnose COVID-19 in less than an hour and without having to send a sample to the lab."
  - o Do you know on what day this happened / would it be wise to include?

On swabs, we've received this from GAC this morn:

- Cardinal Canada (a subsidiary of Cardinal in the US), will be delivering 414,000 swabs in batches starting today.
- Copan has 40,000 swabs in a warehouse in Montreal that GAC facilitated clearance of this morning and these are destined for provincial customers (primarily for Ontario) and an additional 70k swabs are scheduled for arrival on Thurs.

Sabrina Kim

Issues Advisor / Conseillère en enjeux  
Office of the Prime Minister / Cabinet du premier ministre  
613-795-7803