

## Lockington, Elliott (SPAC/PSPC)

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**From:** Church, Leslie (SPAC/PSPC)  
**Sent:** March 24, 2020 12:06 PM  
**To:** Murdock, Kelly (SPAC/PSPC)  
**Subject:** RE: 3M inventory in U.S. earmarked for Canada

That's the first I've heard of the counterfeits piece. On 3M, I know Ryan dunn might be drafting a letter from Bains/Anand to arm the CEO of 3M Canada to ask for N95 production in Canada.

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**From:** Murdock, Kelly (SPAC/PSPC)  
**Sent:** March 24, 2020 12:04 PM  
**To:** Church, Leslie (SPAC/PSPC) <leslie.church@canada.ca>  
**Subject:** FW: 3M inventory in U.S. earmarked for Canada

Have you heard anything about these issues that I can relay back?

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**From:** Kim, Sabrina [<mailto:Sabrina.Kim@pmo-cpm.gc.ca>]  
**Sent:** March 24, 2020 11:54 AM  
**To:** Murdock, Kelly (SPAC/PSPC) <[kelly.murdock@canada.ca](mailto:kelly.murdock@canada.ca)>  
**Subject:** FW: 3M inventory in U.S. earmarked for Canada

Hi there – just noticing you're not on this chain.

We had a call with 3M this morning who raised a number of issues including counterfeits, potential US export restrictions (some more info on that below), Canadian implications from the UK & Thailand bans etc.

Would you happen to know which countries have banned PPE exports to date & what the implications are for Canada?

Also, any additional info that you may have on counterfeits would be greatly appreciated too.

For context – 3M said they're hearing concerns that counterfeiters are creating products & pretending as though they are from them. They mentioned the QC gov is waiting on 3 million N95s coming from China but that it is unlikely the 3 million are coming from them, as China has been under the Shanghai Mayor's control for a few months. They also said the Ontario gov informed them that they have people from their Cdn embassies to check in Spain & Portugal & Switzerland etc.

Sorry to bombard. But if you have that info readily available or if you can point me in the right direction, I'll relay it to folks over here.

Thank you!  
Sabrina

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**From:** Kim, Sabrina  
**Sent:** Tuesday, March 24, 2020 11:18 AM  
**To:** 'Dunn, Ryan (IC)' <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>  
**Cc:** Garneau, Vincent <[Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca)>; Lawrence, Alex <[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)>; Sachdeva, Parvinder (IC) <[parvinder.sachdeva@canada.ca](mailto:parvinder.sachdeva@canada.ca)>; Hussaini, Sarah (IC) <[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)>; Clow, Brian <[Brian.Clow@pmo-cpm.gc.ca](mailto:Brian.Clow@pmo-cpm.gc.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Holland, Alyx

<[Alyx.Holland@pmo-cpm.gc.ca](mailto:Alyx.Holland@pmo-cpm.gc.ca)>; Zimmerman, Shannon <[Shannon.Zimmerman@dpmo-cvpm.gc.ca](mailto:Shannon.Zimmerman@dpmo-cvpm.gc.ca)>; Church, Leslie (SPAC/PSPC) <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>; Wagner, Elise <[Elise.Wagner@pmo-cpm.gc.ca](mailto:Elise.Wagner@pmo-cpm.gc.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>

**Subject:** RE: 3M inventory in U.S. earmarked for Canada

Ok.

Vincent, Elise and I spoke with 3M this morn. They were just informed by their US team that the US Democrats introduced legislation and are demanding nationalization of the PPE supply chain.

Also their Global CEO spoke with Ambassador Lightizer yesterday afternoon about global PPE restrictions & potential US restrictions – they did not seem too concerned about the former & said they were “seriously considering” the latter.

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**From:** Dunn, Ryan (IC) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>

**Sent:** Tuesday, March 24, 2020 9:47 AM

**To:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>

**Cc:** Garneau, Vincent <[Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca)>; Lawrence, Alex <[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)>; Sachdeva, Parvinder (IC) <[parvinder.sachdeva@canada.ca](mailto:parvinder.sachdeva@canada.ca)>; Hussaini, Sarah (IC) <[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)>; Clow, Brian <[Brian.Clow@pmo-cpm.gc.ca](mailto:Brian.Clow@pmo-cpm.gc.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Holland, Alyx <[alyx.holland@pmo-cpm.gc.ca](mailto:alyx.holland@pmo-cpm.gc.ca)>; Zimmerman, Shannon <[Shannon.Zimmerman@dpmo-cvpm.gc.ca](mailto:Shannon.Zimmerman@dpmo-cvpm.gc.ca)>; Church, Leslie (SPAC/PSPC) <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>; Wagner, Elise <[Elise.Wagner@pmo-cpm.gc.ca](mailto:Elise.Wagner@pmo-cpm.gc.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>

**Subject:** Re: 3M inventory in U.S. earmarked for Canada

Leslie and I spoke. She’s looking into what a contract could look like and then we can trigger letters and calls.

Sent from my iPhone

On Mar 23, 2020, at 6:00 PM, Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)> wrote:

Ok – also adding that Kevin said the portion earmarked for Canada from the US is 50 million units in N95 masks alone. Not sure if you guys have that # too.

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**From:** Garneau, Vincent <[Vincent.Garneau@dpmo-cvpm.gc.ca](mailto:Vincent.Garneau@dpmo-cvpm.gc.ca)>

**Sent:** Monday, March 23, 2020 5:42 PM

**To:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>

**Cc:** Dunn, Ryan (Ext.) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Lawrence, Alex <[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)>; Sachdeva, Parvinder (IC) <[parvinder.sachdeva@canada.ca](mailto:parvinder.sachdeva@canada.ca)>; Hussaini, Sarah (IC) <[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)>; Clow, Brian <[Brian.Clow@pmo-cpm.gc.ca](mailto:Brian.Clow@pmo-cpm.gc.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Holland, Alyx <[alyx.holland@pmo-cpm.gc.ca](mailto:alyx.holland@pmo-cpm.gc.ca)>; Zimmerman, Shannon <[Shannon.Zimmerman@dpmo-cvpm.gc.ca](mailto:Shannon.Zimmerman@dpmo-cvpm.gc.ca)>; Church, Leslie (SPAC/PSPC) <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>; Wagner, Elise <[Elise.Wagner@pmo-cpm.gc.ca](mailto:Elise.Wagner@pmo-cpm.gc.ca)>; Caira, Celine (IC) <[celine.caira@canada.ca](mailto:celine.caira@canada.ca)>

**Subject:** Re: 3M inventory in U.S. earmarked for Canada

Just coming out of Cabinet and yes I have an email from 3M saying exactly that.

Sent from my iPhone

On Mar 23, 2020, at 16:00, Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)> wrote:

Hi – Kevin has heard from 3M that the US gov is now talking about locking down inventory and not allowing for shipments to go to other countries.

I assume your offices may have already heard this but if you haven't and/or wanted more info – Kevin is offering to set up a briefing with 3M and whomever & also suggests a government to government call may save some of the inventory earmarked for Canada.

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**From:** Dunn, Ryan (IC) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>  
**Sent:** Friday, March 20, 2020 10:30 AM  
**To:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>  
**Cc:** Lawrence, Alex <[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)>; Sachdeva, Parvinder (IC) <[parvinder.sachdeva@canada.ca](mailto:parvinder.sachdeva@canada.ca)>; Hussaini, Sarah (IC) <[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)>; Clow, Brian <[Brian.Clow@pmo-cpm.gc.ca](mailto:Brian.Clow@pmo-cpm.gc.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Holland, Alyx <[alyx.holland@pmo-cpm.gc.ca](mailto:alyx.holland@pmo-cpm.gc.ca)>; Zimmerman, Shannon <[Shannon.Zimmerman@dpmo-cvpm.gc.ca](mailto:Shannon.Zimmerman@dpmo-cvpm.gc.ca)>; Church, Leslie (SPAC/PSPC) <[leslie.church@canada.ca](mailto:leslie.church@canada.ca)>  
**Subject:** Re: Can-U.S. mask / respirator issue w 3M Canada

Hi all,

We have other options for the N95 mask. We are announcing a letter of intent with Medicom today. They are also producers of N95 masks.

We will engage with 3M but the department is moving forward with the most feasible options for capacity.

Ryan

Sent from my iPhone

On Mar 20, 2020, at 10:14 AM, Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)> wrote:

Hi all – not sure if this got to you yet but Thailand has just banned the export of N95 masks, which we are told affects a supply 3M had intended for Canada.

Kevin is wondering if a quick call with Minister Bains or any other Minister could be set up imminently to help the 3M Canada CEO convince her global HQ to produce this equipment in Canadian facilities. Adding Leslie here in case Min Anand might be available?

Thanks!

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**From:** Lawrence, Alex <[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)>  
**Sent:** Tuesday, March 17, 2020 11:31 PM  
**To:** Dunn, Ryan (Ext.) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>; Sachdeva, Parvinder (IC) <[parvinder.sachdeva@canada.ca](mailto:parvinder.sachdeva@canada.ca)>; Hussaini, Sarah (IC) <[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)>  
**Cc:** Clow, Brian <[Brian.Clow@pmo-cpm.gc.ca](mailto:Brian.Clow@pmo-cpm.gc.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Holland, Alyx <[alyx.holland@pmo-cpm.gc.ca](mailto:alyx.holland@pmo-cpm.gc.ca)>; Zimmerman, Shannon <[Shannon.Zimmerman@dpmo-cvpm.gc.ca](mailto:Shannon.Zimmerman@dpmo-cvpm.gc.ca)>

[cvpm.gc.ca](mailto:cvpm.gc.ca)>

**Subject:** RE: Can-U.S. mask / respirator issue w 3M Canada

Adding Shannon.

Alex Lawrence

Directeur des communications | Director of Communications  
Cabinet de la vice-première ministre | Office of the Deputy Prime  
Minister

[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)

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**From:** Dunn, Ryan (IC) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>

**Sent:** Tuesday, March 17, 2020 9:47 PM

**To:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>; Sachdeva, Parvinder (IC) <[parvinder.sachdeva@canada.ca](mailto:parvinder.sachdeva@canada.ca)>; Hussaini, Sarah (IC) <[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)>

**Cc:** Lawrence, Alex <[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)>; Clow, Brian <[Brian.Clow@pmo-cpm.gc.ca](mailto:Brian.Clow@pmo-cpm.gc.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Holland, Alyx <[alyx.holland@pmo-cpm.gc.ca](mailto:alyx.holland@pmo-cpm.gc.ca)>

**Subject:** RE: Can-U.S. mask / respirator issue w 3M Canada

Yes – I spoke with our deputy about this issue tonight. We will make it happen.

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**From:** Kim, Sabrina <[Sabrina.Kim@pmo-cpm.gc.ca](mailto:Sabrina.Kim@pmo-cpm.gc.ca)>

**Sent:** March 17, 2020 9:44 PM

**To:** Dunn, Ryan (IC) <[ryan.dunn@canada.ca](mailto:ryan.dunn@canada.ca)>; Sachdeva, Parvinder (IC) <[parvinder.sachdeva@canada.ca](mailto:parvinder.sachdeva@canada.ca)>; Hussaini, Sarah (IC) <[sarah.hussaini@canada.ca](mailto:sarah.hussaini@canada.ca)>

**Cc:** Lawrence, Alex <[Alex.Lawrence@dpmo-cvpm.gc.ca](mailto:Alex.Lawrence@dpmo-cvpm.gc.ca)>; Clow, Brian <[Brian.Clow@pmo-cpm.gc.ca](mailto:Brian.Clow@pmo-cpm.gc.ca)>; Stickney, Matt <[Matt.Stickney@pmo-cpm.gc.ca](mailto:Matt.Stickney@pmo-cpm.gc.ca)>; Holland, Alyx <[alyx.holland@pmo-cpm.gc.ca](mailto:alyx.holland@pmo-cpm.gc.ca)>

**Subject:** Can-U.S. mask / respirator issue w 3M Canada

Hello!

Wondering if you & your Minister have the capacity to have a call with the CEO of 3M Canada (Penny Wise) to try and resolve an issue that Kevin Bosch urgently raised with Brian & Matt Stickney this eve.

This is the gist of the issue:

- ? 3M is a global company that provides masks & disposable respirators with operations in the U.S., Canada, Italy etc.
- ? 3M Canada wants to re-tool one of their factories in Brockville so they can start producing N95 masks and disposable respirators

- Currently their product lines do not allow for the production of medical supplies in line with our current needs but they want to help & have the ability to do so.
- ? 3M Canada is having challenging getting approval from their global company heads to start re-tooling because 3M America (based in Georgia) already has product lines in place to produce & ship these supplies to Canada
- ? Challenge is that 3M is of the view that the Canadian branch should be producing products for Canadians, rather than having to rely on U.S. production & transportation, as the U.S. may decide they want to keep these products.

Ask:

- ? In the next 12-18 hours, we're wondering if a call could be set-up between the CEO of 3M Canada and Minister Bains to discuss this issue
  - If Minister Bains agrees with the need to have 3M begin re-tooling in Canada, Penny could go back to the global table and say "I have a Canadian Minister saying they want us to proceed so do I have your greenlight to do so?"
- ? IF there are issues after that, perhaps a call between someone in government (either Minister Bains or the DPM) with the U.S. Ambassador may help
- ? I'd note that Italy faced a similar challenge so the Italian government reached out to the U.S. Ambassador and this was quickly resolved

I'm sure you have it but here is Kevin's number just in case: (613) 791-5618.

Thanks!  
Sabrina

Sabrina Kim  
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613-795-7803